

SSB 5741 - H COMM AMD

By Committee on Community Development & Housing

ADOPTED AS AMENDED 04/09/2011

1 Strike everything after the enacting clause and insert the
2 following:

3 "Sec. 1. RCW 43.162.005 and 2007 c 232 s 1 are each amended to
4 read as follows:

5 (1) ~~The legislature finds that ((Washington's innovation and trade-~~
6 ~~driven economy has provided tremendous opportunities for citizens of~~
7 ~~the state, but that there is no guarantee that globally competitive~~
8 ~~firms will continue to grow and locate in the state. The current~~
9 ~~economic development system is fragmented among numerous programs,~~
10 ~~councils, centers, and organizations with inadequate overall~~
11 ~~coordination and insufficient guidance built into the system to ensure~~
12 ~~that the system is responsive to its customers. The current economic~~
13 ~~development system's data gathering and evaluation methods are~~
14 ~~inconsistent and unable to provide adequate information for determining~~
15 ~~how well the system is performing on a regular basis so the system may~~
16 ~~be held accountable for its outcomes.~~

17 ~~The legislature also finds that developing a comprehensive economic~~
18 ~~development strategic plan to guide the operation of effective economic~~
19 ~~development programs, including workforce training, infrastructure~~
20 ~~development, small business assistance, technology transfer, and export~~
21 ~~assistance, is vital to the state's efforts to increase the~~
22 ~~competitiveness of state businesses, encourage employment growth,~~
23 ~~increase state revenues, and generate economic well being. There is a~~
24 ~~need for responsive and consistent involvement of the private sector in~~
25 ~~the state's economic development efforts. The legislature finds that~~
26 ~~there is a need for the development of coordination criteria for~~
27 ~~business recruitment, expansion, and retention activities carried out~~
28 ~~by the state and local entities. It is the intent of the legislature))~~
29 in order to achieve long-term global competitiveness, prosperity, and

1 economic opportunity for all the state's citizens, Washington state
2 must become the most attractive, creative, and fertile investment
3 environment for innovation in the world.

4 (2) The legislature finds that the state must take a strategic
5 approach to fostering an innovation economy, and that success will be
6 driven by public and private sector leaders who are committed to
7 developing and advocating a shared vision and collaborating across
8 organizational and geographic boundaries. The legislature therefore
9 intends to create an economic development commission that will provide
10 planning, coordination, evaluation, monitoring, and policy analysis and
11 development for the state economic development system as a whole, and
12 advice to the governor and legislature concerning the state economic
13 development system.

14 **Sec. 2.** RCW 43.162.010 and 2007 c 232 s 2 are each amended to read
15 as follows:

16 (1) The Washington state economic development commission is
17 established to ~~((oversee the economic development strategies and~~
18 ~~policies of the department of community, trade, and economic~~
19 ~~development))~~ assist the governor and legislature by providing
20 leadership, direction, and guidance on a long-term and systematic
21 approach to economic development that will result in enduring global
22 competitiveness, prosperity, and economic opportunity for all the
23 state's citizens.

24 (2)(a) The ~~((Washington state economic development commission shall~~
25 ~~consist of eleven voting members))~~ commission consists of twenty-four
26 members. Fifteen of the members must be voting members appointed by
27 the governor as follows: ((Six)) Eight representatives of the private
28 sector, one representative of labor from east of the crest of the
29 Cascade mountains and one representative of labor from west of the
30 crest of the Cascade mountains, one representative of port districts,
31 one representative of four-year state public higher education, one
32 representative ~~((for))~~ of state community or technical colleges, one
33 representative with expertise in international trade, and one
34 representative of associate development organizations. The director of
35 the department of ~~((community, trade, and economic development))~~
36 commerce, the director of the workforce training and education
37 coordinating board, the commissioner of the employment security

1 department, the secretary of the department of transportation, the
2 director of the department of agriculture, and the chairs and ranking
3 minority members of the standing committees of the house of
4 representatives and the senate overseeing economic development policies
5 (~~shall~~) must serve as nonvoting ex officio members.

6 (b) Members may not designate alternates, substitutes, or
7 surrogates. However, members may participate in a meeting by
8 conference telephone or similar communications equipment so that all
9 persons participating in the meeting can hear each other at the same
10 time. Participation by that method constitutes presence in person at
11 a meeting.

12 (c) The chair of the commission (~~shall~~) must be a private sector
13 voting member selected by the governor with the consent of the senate,
14 and shall serve at the pleasure of the governor. (~~In selecting the~~
15 chair, the governor shall seek a person who understands the future
16 economic needs of the state and nation and the role the state's
17 economic development system has in meeting those needs.

18 ~~(b))~~ (b)) A vice chair must be elected by members of the commission but
19 may not be the director of an executive branch agency or a member of
20 the legislature. The vice chair must exercise the duties of the
21 commission chair in his or her absence.

22 (d) In making the appointments, the governor (~~shall~~) must consult
23 with the commission and with organizations that have an interest in
24 economic development, including, but not limited to, industry
25 associations, labor organizations, minority business associations,
26 economic development councils, chambers of commerce, port associations,
27 tribes, and the chairs of the legislative committees with jurisdiction
28 over economic development.

29 ~~((e))~~ (e) The members (~~shall~~) must be representative of the
30 geographic regions of the state, including eastern and central
31 Washington, as well as represent the ethnic diversity of the state.
32 Private sector members (~~shall~~) must represent existing and emerging
33 industries, small businesses, women-owned businesses, and minority-
34 owned businesses. Members of the commission (~~shall~~) must serve
35 statewide interests while preserving their diverse perspectives, and
36 (~~shall~~) must be recognized leaders in their fields with demonstrated
37 experience in economic development, innovation, or disciplines related
38 to economic development.

1 (3) Members appointed by the governor (~~shall~~) serve at the
2 pleasure of the governor for not more than two consecutive three-year
3 terms, except that, as determined by the governor, the terms of four of
4 the appointees on the commission on the effective date of this section
5 expire in 2012, the terms of four of the appointees on the commission
6 on the effective date of this section expire in 2013, and the terms of
7 three of the appointees on the commission on the effective date of this
8 section expire in 2014. Thereafter all terms are for three years.
9 Vacancies must be filled in the same manner as the original
10 appointments.

11 (4) The commission may establish committees as it desires, and may
12 invite nonmembers of the commission to serve as committee members.

13 (5) The executive director of the commission (~~shall~~) must be
14 appointed by the governor with the consent of the (~~voting members of~~
15 ~~the~~) commission. The salary of the executive director must be set by
16 the governor with the consent of the commission. The governor may
17 dismiss the executive director only with the approval of a majority
18 vote of the commission. The commission, by a majority vote, may
19 dismiss the executive director with the approval of the governor. The
20 commission must evaluate the performance of the executive director in
21 a manner consistent with the process used by the governor to evaluate
22 the performance of agency directors.

23 (6) The commission may adopt (~~rules~~) policies and procedures for
24 its own governance.

25 NEW SECTION. Sec. 3. A new section is added to chapter 43.162 RCW
26 to read as follows:

27 For the purposes of this chapter, unless the context clearly
28 requires otherwise, "commission" means the Washington state economic
29 development commission created under RCW 43.162.005.

30 Sec. 4. RCW 43.162.015 and 2007 c 232 s 3 are each amended to read
31 as follows:

32 (1) (~~The commission shall employ an executive director.~~) The
33 executive director (~~shall serve as chief executive officer of the~~
34 ~~commission and shall~~) of the commission must serve as its chief
35 executive officer. Subject to available resources and in accordance
36 with commission direction, the executive director must:

1 (a) Administer the provisions of this chapter, employ such
2 personnel as may be necessary to implement the purposes of this
3 chapter, utilize staff of existing operating agencies to the fullest
4 extent possible, and employ outside consulting and service agencies
5 when appropriate(~~(-~~

6 ~~(2) The executive director may not be the chair of the commission.~~

7 ~~(3) The executive director shall))~~);

8 (b) Appoint necessary staff who (~~(shall be))~~ are exempt from the
9 provisions of chapter 41.06 RCW. The executive director's appointees
10 (~~(shall))~~ serve at the executive director's pleasure on such terms and
11 conditions as the executive director determines but subject to chapter
12 42.52 RCW.

13 ~~((4) The executive director shall appoint and employ such other~~
14 ~~employees as may be required for the proper discharge of the functions~~
15 ~~of the commission.~~

16 ~~(5))~~ The executive director must implement a hiring process for a
17 research manager responsible for managing the data collection,
18 database, and evaluation functions under RCW 43.162.020 and 43.162.025.
19 By October 1, 2011, the executive director must make a recommendation
20 to the commission on a qualified candidate to fill the research manager
21 position. The commission is responsible for making the final decision
22 on hiring the research manager. The research manager must be hired
23 within existing resources;

24 (c) Appoint employees who are subject to the provisions of chapter
25 41.06 RCW; and

26 (d) Contract with additional persons who have specific technical
27 expertise if needed to carry out a specific, time-limited project.

28 (2) The executive director ((shall exercise such additional
29 powers)) must exercise additional authority, other than rule making, as
30 may be delegated by the commission.

31 (3) The executive director must develop for commission review and
32 approval an annual commission budget and work plan in accordance with
33 the omnibus appropriations bill approved by the legislature, and must
34 present a fiscal report to the commission quarterly for its review and
35 comment.

36 (4) The executive director of the commission must report solely to
37 the governor and the commissioners on matters pertaining to commission
38 operations.

1 **Sec. 5.** RCW 43.162.020 and 2009 c 151 s 9 are each amended to read
2 as follows:

3 ~~((The Washington state economic development commission shall:~~

4 ~~(1) Concentrate its major efforts on planning, coordination,~~
5 ~~evaluation, policy analysis, and recommending improvements to the~~
6 ~~state's economic development system using, but not limited to, the~~
7 ~~"Next Washington" plan and the global competitiveness council~~
8 ~~recommendations;~~

9 ~~(2) Develop and maintain on a biennial basis a state comprehensive~~
10 ~~plan for economic development, including but not limited to goals,~~
11 ~~objectives, and priorities for the state economic development system;~~
12 ~~identify the elements local associate development organizations must~~
13 ~~include in their countywide economic development plans; and review the~~
14 ~~state system for consistency with the state comprehensive plan. The~~

15 ~~plan shall))~~ (1) The commission must concentrate its major efforts on
16 strategic planning, policy research and analysis, advocacy, evaluation,
17 and promoting coordination and collaboration.

18 (2) During each regular legislative session, the commission must
19 consult with appropriate legislative committees about the state's
20 economic development needs and opportunities.

21 (3)(a) By October 1st of each even-numbered year, the commission
22 must submit to the governor and legislature a biennial comprehensive
23 statewide economic development strategy with a report on progress from
24 the previous comprehensive strategy.

25 (b) The comprehensive statewide economic development strategy must
26 include the industry clusters in the state and the strategic clusters
27 targeted by the commission for economic development efforts. The
28 commission ~~((shall))~~ must consult with the workforce training and
29 education coordinating board and include labor market and economic
30 information by the employment security department in developing the
31 list of clusters and strategic clusters that meet the criteria
32 identified by the working group convened by the economic development
33 commission and the workforce training and education coordinating board
34 under chapter 43.330 RCW.

35 (4)(a) In developing the ~~((state comprehensive plan for economic~~
36 ~~development))~~ comprehensive statewide economic development strategy,
37 the commission ~~((shall))~~ must use, but may not be limited to:
38 Economic, labor market, and populations trend reports in office of

1 financial management forecasts; the annual state economic climate
2 report prepared by the economic climate council; joint office of
3 financial management and employment security department labor force,
4 industry employment, and occupational forecasts; the results of
5 scientifically based outcome evaluations; the needs of industry
6 associations, industry clusters, businesses, and employees as evidenced
7 in formal surveys and other input((+

8 ~~(3) Establish and maintain an inventory of the programs of the~~
9 ~~state economic development system and related state programs; perform~~
10 ~~a biennial assessment of the ongoing and strategic economic development~~
11 ~~needs of the state; and assess the extent to which the economic~~
12 ~~development system and related programs represent a consistent,~~
13 ~~coordinated, efficient, and integrated approach to meet such needs; and~~

14 ~~(4) Produce a biennial report to the governor and the legislature~~
15 ~~on progress by the commission in coordinating the state's economic~~
16 ~~development system and meeting the other obligations of this chapter,~~
17 ~~as well as include recommendations for any statutory changes necessary~~
18 ~~to enhance operational efficiencies or improve coordination.~~

19 ~~The commission may delegate to the executive director any of the~~
20 ~~functions of this section)).~~

21 (b) The comprehensive statewide economic development strategy may
22 include:

23 (i) An assessment of the state's economic vitality;

24 (ii) Recommended goals, objectives, and priorities for the next
25 biennium, and the future;

26 (iii) A common set of outcomes and benchmarks for the economic
27 development system as a whole;

28 (iv) Recommendations for removing barriers and promoting
29 collaboration among participants in the innovation ecosystem;

30 (v) An inventory of existing relevant programs compiled by the
31 commission from materials submitted by agencies;

32 (vi) Recommendations for expanding, discontinuing, or redirecting
33 existing programs, or adding new programs; and

34 (vii) Recommendations of best practices and public and private
35 sector roles in implementing the comprehensive statewide economic
36 development strategy.

37 (5) In developing the biennial statewide economic development
38 strategy, plans, inventories, assessments, and policy research, the

1 commission must consult, collaborate, and coordinate with relevant
2 state agencies, private sector businesses, nonprofit organizations
3 involved in economic development, trade associations, and relevant
4 local organizations in order to avoid duplication of effort.

5 (6) State agencies must cooperate with the commission and provide
6 information as the commission may reasonably request.

7 (7) The commission must develop a biennial budget request for
8 approval by the office of financial management. The commission must
9 adopt an annual budget and work plan in accordance with the omnibus
10 appropriations bill approved by the legislature.

11 (8) Of state appropriated funds for the operation of the
12 commission, the state agency serving as the commission's fiscal agent
13 may use no more than ten percent of funds appropriated for commission
14 personnel costs and no more than three percent of funds in the
15 Washington state economic development commission account to cover
16 administrative expenses.

17 (9)(a) The commission and its fiscal agent must jointly develop and
18 adopt a memorandum of understanding to outline and establish clear
19 lines of authority and responsibility between them related to budget
20 and administrative services.

21 (b) The memorandum of understanding may not provide any additional
22 grant of authorities to the commission or the fiscal agent that is not
23 already provided for by statute, nor diminish any authorities or powers
24 granted to either party by statute.

25 (c) Periodically, but not less often than biannually, the
26 commission and fiscal agent must review the memorandum of understanding
27 and, if necessary, recommend changes to the other party.

28 (d) As provided generally under RCW 43.162.015, the executive
29 director of the commission must report solely to the governor and the
30 commissioners on matters pertaining to commission operations.

31 (10) To maintain its objectivity and concentration on strategic
32 planning, policy research and analysis, and evaluation, the commission
33 may not take an administrative role in the delivery of services.
34 However, subject to available resources and consistent with its work
35 plan, the commission or the executive director may conduct outreach
36 activities such as regional forums and best practices seminars.

37 (11) The commission must evaluate its own performance on a regular
38 basis.

1 (2) The Washington state economic development commission must:

2 (a) In collaboration with the department of commerce and other
3 partners, develop a plan ((to develop)) for a consistent and reliable
4 database on participation rates, costs, program activities, and
5 outcomes from publicly funded economic development programs in this
6 state by ((January 1, 2011.)) October 1, 2012;

7 ~~((a) In coordination with the development of the database, the~~
8 ~~commission shall))~~

9 (b) By October 1, 2012, establish standards for data collection and
10 maintenance for providers in the economic development system in a
11 format that is accessible to use by the commission. The commission
12 ~~((shall))~~ must require a minimum of common core data to be collected by
13 each entity providing economic development services with public funds
14 and shall develop requirements for minimum common core data in
15 consultation with the economic climate council, the office of financial
16 management, and the providers of economic development services;

17 ~~((b) The commission shall))~~ (c) Establish minimum common standards
18 and metrics for program evaluation of economic development programs,
19 and monitor such program evaluations; and

20 ~~((c) The commission shall,))~~ (d) Beginning no later than January
21 1, 2012, periodically administer, based on a schedule established by
22 the commission, scientifically based outcome evaluations of the state
23 economic development system including, but not limited to, surveys of
24 industry associations, industry cluster associations, and businesses
25 served by publicly funded economic development programs; matches with
26 employment security department payroll and wage files; and matches with
27 department of revenue tax files; and

28 ~~((6))~~ (e) Evaluate proposals for expenditure from the economic
29 development strategic reserve account and recommend expenditures from
30 the account.

31 ~~((The commission may delegate to the director any of the functions~~
32 ~~of this section.))~~ (3) The governor or legislature may direct the
33 commission, from time to time, to undertake additional research and
34 policy analysis, assessments, or other special projects related to its
35 mission.

36 **Sec. 7.** RCW 43.162.030 and 2007 c 232 s 7 are each amended to read
37 as follows:

1 Creation of the (~~Washington state economic development~~)
2 commission (~~shall~~) may not be construed to modify any authority or
3 budgetary responsibility of the governor or the department of
4 (~~community, trade, and economic development~~) commerce.

5 NEW SECTION. **Sec. 8.** A new section is added to chapter 43.162 RCW
6 to read as follows:

7 (1) The Washington state economic development commission account is
8 created in the state treasury. All receipts from gifts, grants,
9 donations, sponsorships, or contributions under RCW 43.162.020 must be
10 deposited into the account. Moneys in the account may be spent only
11 after appropriation. Expenditures from the account may be used by the
12 Washington state economic development commission only for purposes
13 related to carrying out the mission, roles, and responsibilities of the
14 commission.

15 (2) Whenever any money, from the federal government or from other
16 sources, that was not anticipated in the budget approved by the
17 legislature, has actually been received and is designated to be spent
18 for a specific purpose, the executive director must use the
19 unanticipated receipts process as provided in RCW 43.79.270 to request
20 authority to spend the money.

21 **Sec. 9.** RCW 43.84.092 and 2010 1st sp.s. c 30 s 20, 2010 1st sp
22 s c 9 s 7, 2010 c 248 s 6, 2010 c 222 s 5, 2010 c 162 s 6, and 2010 c
23 145 s 11 are each reenacted and amended to read as follows:

24 (1) All earnings of investments of surplus balances in the state
25 treasury shall be deposited to the treasury income account, which
26 account is hereby established in the state treasury.

27 (2) The treasury income account shall be utilized to pay or receive
28 funds associated with federal programs as required by the federal cash
29 management improvement act of 1990. The treasury income account is
30 subject in all respects to chapter 43.88 RCW, but no appropriation is
31 required for refunds or allocations of interest earnings required by
32 the cash management improvement act. Refunds of interest to the
33 federal treasury required under the cash management improvement act
34 fall under RCW 43.88.180 and shall not require appropriation. The
35 office of financial management shall determine the amounts due to or
36 from the federal government pursuant to the cash management improvement

1 act. The office of financial management may direct transfers of funds
2 between accounts as deemed necessary to implement the provisions of the
3 cash management improvement act, and this subsection. Refunds or
4 allocations shall occur prior to the distributions of earnings set
5 forth in subsection (4) of this section.

6 (3) Except for the provisions of RCW 43.84.160, the treasury income
7 account may be utilized for the payment of purchased banking services
8 on behalf of treasury funds including, but not limited to, depository,
9 safekeeping, and disbursement functions for the state treasury and
10 affected state agencies. The treasury income account is subject in all
11 respects to chapter 43.88 RCW, but no appropriation is required for
12 payments to financial institutions. Payments shall occur prior to
13 distribution of earnings set forth in subsection (4) of this section.

14 (4) Monthly, the state treasurer shall distribute the earnings
15 credited to the treasury income account. The state treasurer shall
16 credit the general fund with all the earnings credited to the treasury
17 income account except:

18 (a) The following accounts and funds shall receive their
19 proportionate share of earnings based upon each account's and fund's
20 average daily balance for the period: The aeronautics account, the
21 aircraft search and rescue account, the budget stabilization account,
22 the capitol building construction account, the Cedar River channel
23 construction and operation account, the Central Washington University
24 capital projects account, the charitable, educational, penal and
25 reformatory institutions account, the cleanup settlement account, the
26 Columbia river basin water supply development account, the common
27 school construction fund, the county arterial preservation account, the
28 county criminal justice assistance account, the county sales and use
29 tax equalization account, the deferred compensation administrative
30 account, the deferred compensation principal account, the department of
31 licensing services account, the department of retirement systems
32 expense account, the developmental disabilities community trust
33 account, the drinking water assistance account, the drinking water
34 assistance administrative account, the drinking water assistance
35 repayment account, the Eastern Washington University capital projects
36 account, the education construction fund, the education legacy trust
37 account, the election account, the energy freedom account, the energy
38 recovery act account, the essential rail assistance account, The

1 Evergreen State College capital projects account, the federal forest
2 revolving account, the ferry bond retirement fund, the freight
3 congestion relief account, the freight mobility investment account, the
4 freight mobility multimodal account, the grade crossing protective
5 fund, the public health services account, the health system capacity
6 account, the high capacity transportation account, the state higher
7 education construction account, the higher education construction
8 account, the highway bond retirement fund, the highway infrastructure
9 account, the highway safety account, the high occupancy toll lanes
10 operations account, the hospital safety net assessment fund, the
11 industrial insurance premium refund account, the judges' retirement
12 account, the judicial retirement administrative account, the judicial
13 retirement principal account, the local leasehold excise tax account,
14 the local real estate excise tax account, the local sales and use tax
15 account, the marine resources stewardship trust account, the medical
16 aid account, the mobile home park relocation fund, the motor vehicle
17 fund, the motorcycle safety education account, the multiagency
18 permitting team account, the multimodal transportation account, the
19 municipal criminal justice assistance account, the municipal sales and
20 use tax equalization account, the natural resources deposit account,
21 the oyster reserve land account, the pension funding stabilization
22 account, the perpetual surveillance and maintenance account, the public
23 employees' retirement system plan 1 account, the public employees'
24 retirement system combined plan 2 and plan 3 account, the public
25 facilities construction loan revolving account beginning July 1, 2004,
26 the public health supplemental account, the public transportation
27 systems account, the public works assistance account, the Puget Sound
28 capital construction account, the Puget Sound ferry operations account,
29 the Puyallup tribal settlement account, the real estate appraiser
30 commission account, the recreational vehicle account, the regional
31 mobility grant program account, the resource management cost account,
32 the rural arterial trust account, the rural Washington loan fund, the
33 site closure account, the small city pavement and sidewalk account, the
34 special category C account, the special wildlife account, the state
35 employees' insurance account, the state employees' insurance reserve
36 account, the state investment board expense account, the state
37 investment board commingled trust fund accounts, the state patrol
38 highway account, the state route number 520 civil penalties account,

1 the state route number 520 corridor account, the supplemental pension
2 account, the Tacoma Narrows toll bridge account, the teachers'
3 retirement system plan 1 account, the teachers' retirement system
4 combined plan 2 and plan 3 account, the tobacco prevention and control
5 account, the tobacco settlement account, the transportation 2003
6 account (nickel account), the transportation equipment fund, the
7 transportation fund, the transportation improvement account, the
8 transportation improvement board bond retirement account, the
9 transportation infrastructure account, the transportation partnership
10 account, the traumatic brain injury account, the tuition recovery trust
11 fund, the University of Washington bond retirement fund, the University
12 of Washington building account, the urban arterial trust account, the
13 volunteer firefighters' and reserve officers' relief and pension
14 principal fund, the volunteer firefighters' and reserve officers'
15 administrative fund, the Washington judicial retirement system account,
16 the Washington law enforcement officers' and firefighters' system plan
17 1 retirement account, the Washington law enforcement officers' and
18 firefighters' system plan 2 retirement account, the Washington public
19 safety employees' plan 2 retirement account, the Washington school
20 employees' retirement system combined plan 2 and 3 account, the
21 Washington state economic development commission account, the
22 Washington state health insurance pool account, the Washington state
23 patrol retirement account, the Washington State University building
24 account, the Washington State University bond retirement fund, the
25 water pollution control revolving fund, and the Western Washington
26 University capital projects account. Earnings derived from investing
27 balances of the agricultural permanent fund, the normal school
28 permanent fund, the permanent common school fund, the scientific
29 permanent fund, and the state university permanent fund shall be
30 allocated to their respective beneficiary accounts.

31 (b) Any state agency that has independent authority over accounts
32 or funds not statutorily required to be held in the state treasury that
33 deposits funds into a fund or account in the state treasury pursuant to
34 an agreement with the office of the state treasurer shall receive its
35 proportionate share of earnings based upon each account's or fund's
36 average daily balance for the period.

37 (5) In conformance with Article II, section 37 of the state

1 Constitution, no treasury accounts or funds shall be allocated earnings
2 without the specific affirmative directive of this section."

3 Correct the title.

--- END ---