

2 **SHB 2226 - H AMD 218 FAILED 2-10-96**

3 By Representatives Tokuda, Costa, and others

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5 Strike everything after the enacting clause and insert the
6 following:

7 NEW SECTION. **Sec. 1.** The legislature finds that the department
8 of social and health services is required to meet a large number of
9 responsibilities. It is the purpose of this act to establish a process
10 to determine whether the department is too large and needs to be
11 divided in order to better serve the people of the state, and if so,
12 then recommend how best the reorganization should be done. The
13 legislature finds that both a bipartisan task force to both develop
14 policy recommendations concerning possible restructuring of the
15 department and a performance review of the department and social
16 service programs presently administered by the state are warranted.
17 The legislature recognizes that pending changes in federal law may
18 impact the organization and the delivery of services by the department
19 of social and health services. It is the intent of the legislature to
20 require the task force to oversee a performance review specifically
21 designed to assess the costs and benefits of potential revision to the
22 existing structure and management of the department of social and
23 health services. The legislature recognizes that many recipients of
24 services from the department of social and health services receive
25 services from more than one division of the agency as well as from
26 other state agencies. The legislature intends that proper linkage
27 between the existing agencies of government be established so clients
28 will be served through effective and efficient means.

29 NEW SECTION. **Sec. 2.** (1) A bipartisan task force is created that
30 shall have twenty-five members, twelve of whom are legislative members.
31 Three members shall be from each caucus in the house of
32 representatives, appointed by the speaker of the house of
33 representatives and three members shall be from each caucus in the
34 senate, appointed by the president of the senate. The governor shall
35 appoint thirteen remaining members, one of whom shall be designated

1 chair with approval of the speaker of the house of representatives and
2 the president of the senate. The gubernatorial appointees shall
3 include, but not be limited to, individuals served by the department of
4 social and health services as clients and individuals within the
5 department of social and health services performing caseworker or
6 first-level supervisory functions as well as private and nonprofit
7 contractors and vendors, and experts in the field of child development.

8 (2) Task force members shall serve without pay. Nonlegislative
9 members shall be paid travel expenses incurred in their travel to and
10 from meetings of the task force and while attending meetings of the
11 task force in accordance with RCW 43.03.050 and 43.03.060. Legislative
12 members shall be paid travel expenses incurred in their travel to and
13 from meetings of the task force and while attending meetings of the
14 task force in accordance with RCW 44.04.120.

15 (3) The task force shall:

16 (a) Examine the existing division of children and family services
17 and determine if its functions are best kept within the existing
18 department of social and health services or if the people of Washington
19 state will be better served if the division is transferred to a new,
20 separate department;

21 (b) Examine other existing functions and responsibilities of the
22 department of social and health services and recommend their possible
23 transfer into three new departments of medical assistance, transitional
24 services, and long-term care and health;

25 (c) Examine health care functions within the department of social
26 and health services together with related health care functions
27 elsewhere in state government including the department of health and
28 the state health care authority; consider integration of those
29 functions into a single or separate agencies or other alternatives;

30 (d) Examine the juvenile rehabilitation administration functions;
31 consider whether to transfer them to a new department of children and
32 family services, or to a new independent department of juvenile
33 rehabilitation and a new department of children and family services;

34 (e) Examine child protective service functions; recommend
35 structures that would transfer them to a new department of children and
36 family services, or require a separate independent agency, or other
37 alternatives;

38 (f) Review the department of social and health services economic
39 services administration; recommend transferring those functions to a

1 new agency, or combine it with the employment security department or
2 other alternatives;

3 (g) Examine the restructuring of the department of social and
4 health services in this act and recommendations of the task force as to
5 their impact upon more effective local service delivery systems;
6 recommend how to continue and make more effective the interrelationship
7 between the state and local nonprofit organizations;

8 (h) Examine the licensing and placement functions within the
9 children's administration; recommend alternative structures to
10 eliminate conflicting pressure of ensuring a child's health and safety,
11 and the placement requirements for abused and neglected children;

12 (i) Direct the objective performance review of the department of
13 social and health services required by section 1 of this act; and

14 (j) Examine other related issues as appropriate when determined by
15 the task force.

16 (4) By November 1, 1997, the task force shall submit to the
17 legislature recommendations for proposed legislation implementing the
18 task force recommendations of the committee.

19 (5) The task force shall terminate November 2, 1997, unless further
20 extended by legislative act.

21 NEW SECTION. **Sec. 3.** (1) To provide a rational and deliberative
22 basis for reviewing the department of social and health services, the
23 legislature requires a comprehensive, objective performance review of
24 the structure and delivery of services to families and children by
25 Washington state government.

26 The purpose of the review is to provide the task force and the
27 legislature an evaluation of the planning and management capacity,
28 business practices, and culture of the department of social and health
29 services for the purpose of determining whether: (a) There is a need
30 to create a separate agency for the delivery of services to families
31 and children; if so, what structure will provide the maximum
32 opportunities for the delivery of services to succeed; and if a
33 separate agency is not appropriate, what alternative reforms within the
34 department will significantly improve service delivery; (b) the mission
35 of the department is commonly understood by its management, employees,
36 the legislature, and the public; (c) whether there is consistency
37 between the department's mission, strategic plan, goals, and
38 objectives; (d) the department adheres to its long-term planning and

1 priorities; (e) the existence of performance benchmarks against which
2 the delivery of services are measured; and (f) whether these benchmarks
3 adequately measure the effectiveness of services delivered. The
4 performance review shall examine programs operated by, or offered
5 through, the department to determine the appropriateness for
6 continuation, revision, or termination. In the program analysis the
7 review shall assess the circumstances which gave rise to the program;
8 whether programs comport with statutory constraints; if the programs
9 are duplicated in other agencies within state government; whether
10 viable alternatives to a program exist; whether the program has been
11 prioritized by the department relative to other programs and, if so,
12 whether program priorities reflect legislative direction.

13 (2) The school of public affairs at the University of Washington
14 shall conduct the performance review required under this section. The
15 results of the performance review shall be presented by the task force
16 to the legislature and governor not later than November 1, 1997."

17 **SHB 2226** - H AMD
18 By Representative

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20 On page 1, line 1 of the title, after "reorganization;" strike the
21 remainder of the title and insert "and creating new sections."

22 EFFECT: It is the purpose of this legislation to establish a
23 process to determine whether the department of social and health
24 services is too large and needs to be divided in order to better serve
25 the people of the state.

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