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3 By Senators Strannigan and Bauer

4 ADOPTED 3/7/96

5 Strike everything after the enacting clause and insert the 6 following:

7 Sec. 1. The public expects the legislature to "NEW SECTION. 8 address citizens' increasing demand for the basic services of state 9 government, while limiting the growth in spending. The public demands 10 that public officials and state employees be accountable to provide maximum value for every dollar entrusted to state government. 11 12 public believes that it is possible to improve the responsiveness of 13 state government and to save the taxpayers' money, and that efficiency and effectiveness should result in savings. 14

The legislature, public officials, state employees, and citizens need to know the extent to which state agencies, programs, and activities are achieving the purposes for which they were created. It is essential to compare the conditions, problems, and priorities that led to the creation of government programs with current conditions, problems, and priorities, and to examine the need for and performance of those programs in the current environment.

Along with examining the performance of state agencies and programs, the legislature, public officials, state employees, and citizens must also consider the effect that state government programs can reasonably expect to have on citizens' lives, how the level of programs and services of Washington state government compares with that of other states, and alternatives for service delivery, including other levels of government and the private sector including not-for-profit organizations. It is essential that the legislature, public officials, state employees, and citizens share a common understanding of the role of state government. The performance and relative priority of state agency programs and activities must be the basis for managing and allocating resources within Washington state government.

It is the intent of the legislature to strengthen the role of the current legislative budget committee so that it may more effectively examine how efficiently state agencies perform their responsibilities

- 1 and whether the agencies are achieving their goals, and whether units
- 2 of local government are using state funds for their intended purpose in
- 3 an efficient and effective manner. It is also the intent of the
- 4 legislature to enact a clear set of definitions for different types of
- 5 audits in order to eliminate confusion with regard to government
- 6 reviews.
- 7 <u>NEW SECTION.</u> **Sec. 2.** Unless the context clearly requires
- 8 otherwise, the definitions in this section apply throughout this
- 9 chapter.
- 10 (1) "Legislative auditor" means the executive officer of the joint
- 11 legislative audit and review committee.
- 12 (2) "Economy and efficiency audits" means performance audits that
- 13 establish: (a) Whether a state agency or unit of local government
- 14 receiving state funds is acquiring, protecting, and using its resources
- 15 such as personnel, property, and space economically and efficiently;
- 16 (b) the causes of inefficiencies or uneconomical practices; and (c)
- 17 whether the state agency or local government has complied with
- 18 significant laws and rules in acquiring, protecting, and using its
- 19 resources.
- 20 (3) "Final compliance report" means a written document, as approved
- 21 by the joint committee, that states the specific actions a state agency
- 22 or unit of local government receiving state funds has taken to
- 23 implement recommendations contained in the final performance audit
- 24 report and the preliminary compliance report. Any recommendations,
- 25 including proposed legislation and changes in the agency's rules and
- 26 practices or the local government's practices, based on testimony
- 27 received, must be included in the final compliance report.
- 28 (4) "Final performance audit report" means a written document
- 29 adopted by the joint legislative audit and review committee that
- 30 contains the findings and proposed recommendations made in the
- 31 preliminary performance audit report, the final recommendations adopted
- 32 by the joint committee, any comments to the preliminary performance
- 33 audit report by the joint committee, and any comments to the
- 34 preliminary performance audit report by the state agency or local
- 35 government that was audited.
- 36 (5) "Joint committee" means the joint legislative audit and review
- 37 committee.

- 1 (6) "Local government" means a city, town, county, special purpose 2 district, political subdivision, municipal corporation, or quasi-3 municipal corporation, including a public corporation created by such 4 an entity.
- (7) "Performance audit" means an objective and systematic 5 assessment of a state agency or any of its programs, functions, or 6 7 activities, or a unit of local government receiving state funds, by an 8 independent evaluator in order to help public officials improve 9 efficiency, effectiveness, and accountability. Performance audits 10 include economy and efficiency audits and program audits. performance audit of a local government may only be made to determine 11 whether the local government is using state funds for their intended 12 purpose in an efficient and effective manner. 13
- 14 (8) "Performance measures" are a composite of key indicators of a 15 program's or activity's inputs, outputs, outcomes, productivity, 16 timeliness, and/or quality. They are means of evaluating policies and 17 programs by measuring results against agreed upon program goals or 18 standards.
- 19 (9) "Preliminary compliance report" means a written document that 20 states the specific actions a state agency or unit of local government 21 receiving state funds has taken to implement any recommendations 22 contained in the final performance audit report.

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- (10) "Preliminary performance audit report" means a written document prepared for review and comment by the joint legislative audit and review committee after the completion of a performance audit. The preliminary performance audit report must contain the audit findings and any proposed recommendations to improve the efficiency, effectiveness, or accountability of the state agency or local government audited.
- (11) "Program audits" means performance audits that determine: (a)
 The extent to which desired outcomes or results are being achieved; (b)
 the causes for not achieving intended outcomes or results; and (c)
 compliance with significant laws and rules applicable to the program.
- 34 (12) "State agency" or "agency" means a state agency, department, 35 office, officer, board, commission, bureau, division, institution, or 36 institution of higher education. "State agency" includes all elective 37 offices in the executive branch of state government.

Sec. 3. RCW 44.28.010 and 1983 c 52 s 1 are each amended to read as follows:

3 ((There is hereby created a)) The joint legislative ((budget)) 4 audit and review committee is created, which shall consist of eight senators and eight representatives from the legislature. The senate 5 members of the committee shall be appointed by the president of the 6 7 senate, and the house members of the committee shall be appointed by 8 the speaker of the house. Not more than four members from each house 9 shall be from the same political party. Members shall be appointed 10 before the close of each regular session of the legislature during an odd-numbered year((: PROVIDED, That if prior to)). If before the 11 close of a regular session during an odd-numbered year, the governor 12 13 issues a proclamation convening the legislature into special session, or the legislature by resolution convenes the legislature into special 14 15 session, following such regular session, then such appointments shall 16 be made as a matter of closing business of such special session. 17 Members shall be subject to confirmation, as to the senate members by the senate, and as to the house members by the house. In the event of 18 19 a failure to appoint or confirm joint committee members, ((either on 20 the part of the president of the senate or on the part of the speaker of the house, or in the event of a refusal by either the senate or the 21 house to confirm appointments on the committee, then)) the members of 22 23 the joint committee from either house in which there is a failure to 24 appoint or confirm shall be elected ((forthwith)) by the members of 25 such house.

Sec. 4. RCW 44.28.020 and 1980 c 87 s 31 are each amended to read as follows:

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The term of office of the members of the joint committee who 28 29 continue to be members of the senate and house shall be from the close of the session in which they were appointed or elected as provided in 30 RCW 44.28.010 until the close of the next regular session during an 31 odd-numbered year or special session following such regular session, 32 33 or, in the event that such appointments or elections are not made, 34 until the close of the next regular session during an odd-numbered year during which successors are appointed or elected. The term of office 35 36 of ((such)) joint committee members ((as shall)) who do not continue to be members of the senate and house ((shall)) ceases upon the convening 37 38 of the next regular session of the legislature during an odd-numbered

- 1 year after their confirmation, election or appointment. Vacancies on
- 2 the joint committee shall be filled by appointment by the remaining
- 3 members. All such vacancies shall be filled from the same political
- 4 party and from the same house as the member whose seat was vacated.
- 5 **Sec. 5.** RCW 44.28.030 and 1955 c 206 s 6 are each amended to read 6 as follows:
- 7 On and after the commencement of a succeeding general session of
- 8 the legislature, those members of the joint committee who continue to
- 9 be members of the senate and house, respectively, shall continue as
- 10 members of the joint committee as indicated in RCW 44.28.020 and the
- 11 joint committee shall continue with all its powers, duties,
- 12 authorities, records, papers, personnel and staff, and all funds made
- 13 available for its use.
- 14 **Sec. 6.** RCW 44.28.040 and 1975-'76 2nd ex.s. c 34 s 134 are each 15 amended to read as follows:
- The members of the <u>joint</u> committee shall serve without additional
- 17 compensation, but shall be reimbursed for their travel expenses (()) in
- 18 accordance with RCW 44.04.120 ((as now existing or hereafter amended,
- 19 <u>incurred while</u>)) <u>for</u> attending ((sessions)) <u>meetings</u> of the <u>joint</u>
- 20 committee or ((meetings of any)) a subcommittee of the joint committee,
- 21 or while engaged on other ((committee)) business authorized by the
- 22 joint committee((, and while going to and coming from committee
- 23 sessions or committee meetings)).
- 24 **Sec. 7.** RCW 44.28.060 and 1975 1st ex.s. c 293 s 13 are each 25 amended to read as follows:
- The members of the joint committee shall ((have the power and duty
- 27 to appoint its own chairman, vice chairman, and other officers; to make
- 28 rules and regulations for orderly procedure; to perform, either through
- 29 the legislative budget committee or through subcommittees of the
- 30 legislative budget committee, all duties and functions relating to
- 31 improving the economy, efficiency, and effectiveness of state agency
- 32 management by performance audits and other staff studies of state
- 33 government, its officers, boards, committees, commissions,
- 34 institutions, and other state agencies)) form an executive committee
- 35 consisting of one member from each of the four major political
- 36 caucuses, which shall include a chair and a vice-chair. The chair and

- vice-chair shall serve for a period not to exceed two years. The chair
 and the vice-chair may not be members of the same political party. The
- 3 <u>chair shall alternate between the members of the majority parties in</u> 4 <u>the senate and the house of representatives.</u>
- 5 The executive committee is responsible for performing all general
- 6 <u>administrative</u> and personnel duties assigned to it in the rules and
- 7 procedures adopted by the joint committee, as well as other duties
- 8 <u>delegated to it by the joint committee</u>. The executive committee shall
- 9 recommend applicants for the position of the legislative auditor to the
- 10 membership of the joint committee. The legislative auditor shall be
- 11 hired with the approval of a majority of the membership of the joint
- 12 committee. The executive committee shall set the salary of the
- 13 <u>legislative auditor</u>.
- 14 <u>The joint committee shall adopt rules and procedures for its</u>
- 15 orderly operation. The joint committee may create subcommittees to
- 16 perform duties under this chapter.
- 17 **Sec. 8.** RCW 44.28.140 and 1975 1st ex.s. c 293 s 17 are each 18 amended to read as follows:
- 19 ((The committee is hereby authorized and empowered to appoint an
- 20 officer to be known as the legislative auditor, and to fix his
- 21 compensation, who shall be the executive officer of the committee and
- 22 assist in its duties and shall compile information for the committee.
- 23 The committee is hereby authorized and empowered to select and employ
- 24 other clerical, legal, accounting, research and other personnel that it
- 25 may deem desirable in the performance of its duties, and the
- 26 compensation and salaries shall be fixed by the legislative budget
- 27 committee.))
- 28 The ((duties of the)) legislative auditor shall ((be as follows)):
- 29 (1) ((To ascertain the facts and make recommendations to the
- 30 committee and under their direction to the committees of the state
- 31 legislature concerning
- 32 (a) revenues and expenditures of the state; and
- 33 (b) the organization and functions of the state, its departments,
- 34 subdivisions and agencies.
- 35 (2) To)) Establish and manage the office of the joint legislative
- 36 <u>audit and review committee to carry out the functions of this chapter;</u>
- 37 (2) Direct the audit and review functions described in this chapter 38 and ensure that performance audits are performed in accordance with the

- 3 (3) Make findings and recommendations to the joint committee and 4 under its direction to the committees of the state legislature 5 concerning the organization and operation of state agencies and the 6 expenditure of state funds by units of local government;
- 7 (4) In consultation with and with the approval of the executive 8 committee, hire staff necessary to carry out the purposes of this 9 chapter. Employee salaries, other than the legislative auditor, shall 10 be set by the legislative auditor with the approval of the executive 11 committee;
- 12 <u>(5)</u> Assist the several standing committees of the house and senate 13 in consideration of legislation affecting state departments and their 14 efficiency; ((to)) appear before other legislative committees; and 15 ((to)) assist any other legislative committee upon instruction by the 16 joint legislative ((budget)) audit and review committee.
- $((\frac{3)}{70}))$ (6) Provide the legislature with information obtained under the direction of the <u>joint</u> legislative (\frac{budget}) audit and review committee($(\frac{1}{2})$);
- (((4) To)) (7) Maintain a record of all work performed by the legislative auditor under the direction of the joint legislative ((budget)) audit and review committee and ((to)) keep and make available all documents, data, and reports submitted to ((him)) the legislative auditor by any legislative committee.
- NEW SECTION. Sec. 9. (1) In conducting performance audits and other reviews, the legislative auditor shall work closely with the chairs and staff of standing committees of the senate and house of representatives, and may work in consultation with the state auditor and the director of financial management.

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- (2) The legislative auditor may contract with and consult with public and private independent professional and technical experts as necessary in conducting the performance audits. The legislative auditor should also involve front-line employees and internal auditors in the performance audit process to the highest possible degree.
- 35 (3) The legislative auditor shall work with the legislative 36 evaluation and accountability program committee and the office of 37 financial management to develop information system capabilities 38 necessary for the performance audit requirements of this chapter.

- (4) The legislative auditor shall work with the legislative office 1 of performance review and the office of financial management to 2 3 facilitate the implementation of effective performance measures 4 throughout state government. In agencies and programs where effective 5 systems for performance measurement exist, the measurements incorporated into those systems should be a basis for performance 6 audits conducted under this chapter. 7
- NEW SECTION. Sec. 10. (1) Subject to the requirements of the performance audit work plan approved by the joint committee under RCW 44.28.180, as recodified by this act, performance audits may, in addition to the determinations that may be made in such an audit as specified in section 2 of this act, include the following:
- 13 (a) An examination of the costs and benefits of agency programs, 14 functions, and activities;
- 15 (b) Identification of viable alternatives for reducing costs or 16 improving service delivery;
- 17 (c) Identification of gaps and overlaps in service delivery, along 18 with corrective action; and
- 19 (d) Comparison with other states whose agencies perform similar 20 functions, as well as their relative funding levels and performance.
- (2) As part of a performance audit, the legislative auditor may review the costs of programs recently implemented by the legislature to compare actual agency costs with the appropriations provided and the cost estimates that were included in the fiscal note for the program at the time the program was enacted.
- 26 **Sec. 11.** RCW 44.28.080 and 1975 1st ex.s. c 293 s 14 are each 27 amended to read as follows:
- 28 The <u>joint</u> committee ((shall have)) <u>has</u> the following powers:
- 29 (1) To make examinations and reports concerning whether or not appropriations are being expended for the purposes and within the 30 statutory restrictions provided by the legislature; ((concerning the 31 32 economic outlook and estimates of revenue to meet expenditures;)) and 33 concerning the organization and operation of procedures necessary or desirable to promote economy, efficiency, and effectiveness in state 34 35 government, its officers, boards, committees, institutions, and other state agencies, and to make recommendations and 36 37 reports to the legislature.

- 1 (2) To make such other studies and examinations of economy, 2 efficiency, and effectiveness of state government and its state 3 agencies as it may find advisable, and to hear complaints, hold 4 hearings, gather information, and make findings of fact with respect 5 thereto.
- 6 (3) ((The committee shall have the power)) To conduct program and
 7 fiscal reviews of any state agency or program scheduled for termination
 8 under the process provided under chapter 43.131 RCW.
- 9 <u>(4) To perform other legislative staff studies of state government</u> 10 <u>or the use of state funds.</u>
- 11 (5) To conduct performance audits in accordance with the work plan 12 adopted by the joint committee under RCW 44.28.180.
- 13 (6) To receive a copy of each report of examination or audit issued
 14 by the state auditor for examinations or audits that were conducted at
 15 the request of the joint committee and to make recommendations as it
 16 deems appropriate as a separate addendum to the report or audit.
- 17 (7) To develop internal tracking procedures that will allow the
 18 legislature to measure the effectiveness of performance audits
 19 conducted by the joint committee including, where appropriate,
 20 measurements of cost-savings and increases in efficiency and
 21 effectiveness in how state agencies deliver their services.
- (8) To receive messages and reports in person or in writing from the governor or any other state officials and to study generally any and all business relating to economy, efficiency, and effectiveness in state government and state agencies.
- 26 **Sec. 12.** RCW 44.28.180 and 1993 c 406 s 5 are each amended to read 27 as follows:
- (1) ((In conducting program evaluations as defined in RCW 28 29 43.88.020, the legislative budget committee may establish a biennial 30 work plan)) During the regular legislative session of each odd-numbered year, beginning with 1997, the joint legislative audit and review 31 committee shall develop and approve a performance audit work plan for 32 33 the subsequent sixteen to twenty-four-month period and an overall work 34 plan that identifies state agency programs for which formal evaluation appears necessary. Among the factors to be considered in preparing the 35 36 work plans are:
- 37 (a) Whether a program newly created or significantly altered by the 38 legislature warrants continued oversight because (i) the fiscal impact

- of the program is significant, or (ii) the program represents a relatively high degree of risk in terms of reaching the stated goals and objectives for that program;
- 4 (b) Whether implementation of an existing program has failed to 5 meet its goals and objectives by any significant degree; and
- 6 (c) Whether a follow-up audit would help ensure that previously
 7 identified recommendations for improvements were being implemented.
- 8 (2) The project description for each ((program evaluation shall))
 9 performance audit must include start and completion dates, the proposed
 10 ((research)) approach, and cost estimates.
- 11 (3) The legislative auditor may consult with the chairs and staff
 12 of appropriate legislative committees, the state auditor, and the
 13 director of financial management in developing the performance audit
 14 work plan.
- 15 (4) The performance audit work plan and the overall work plan may include proposals to employ contract ((evaluators)) resources. 16 17 conditions warrant, the ((program evaluation)) performance audit work plan and the overall work plan may be amended from time to time. 18 19 ((biennial)) performance audit work plans shall be transmitted to the 20 appropriate fiscal and policy committees of the senate and the house of representatives <u>no later than the sixtieth day of the regular</u> 21 <u>legislative session of each odd-numbered year, beginning with 1997.</u> 22 All overall work plans shall be transmitted to the appropriate fiscal 23 24 and policy committees of the senate and the house of representatives.
- 25 NEW SECTION. Sec. 13. (1) When the legislative auditor has 26 completed a performance audit authorized in the performance audit work legislative auditor shall transmit the preliminary 27 the performance audit report to the affected state agency or local 28 29 government and the office of financial management for comment. agency or local government and the office of financial management shall 30 provide any response to the legislative auditor within thirty days 31 after receipt of the preliminary performance audit report unless a 32 33 different time period is approved by the joint committee. The 34 legislative auditor shall incorporate the response of the agency or local government and the office of financial management into the final 35 36 performance audit report.
- 37 (2) Before releasing the results of a performance audit to the 38 legislature or the public, the legislative auditor shall submit the

preliminary performance audit report to the joint committee for its 1 review, comments, and final recommendations. Any comments by the joint 2 committee must be included as a separate addendum to the final 3 4 performance audit report. Upon consideration and incorporation of the 5 review, comments, and recommendations of the joint committee, the legislative auditor shall transmit the final performance audit report 6 7 to the affected agency or local government, the director of financial 8 the leadership of the senate and the house management, 9 representatives, and the appropriate standing committees of the house 10 of representatives and the senate and shall publish the results and make the report available to the public. For purposes of this section, 11 "leadership of the senate and the house of representatives" means the 12 13 speaker of the house, the majority leaders of the senate and the house of representatives, the minority leaders of the senate and the house of 14 15 representatives, the caucus chairs of both major political parties of 16 the senate and the house of representatives, and the floor leaders of 17 both major political parties of the senate and the house of 18 representatives.

NEW SECTION. Sec. 14. (1) No later than nine months after the final performance audit has been transmitted by the joint committee to the appropriate standing committees of the house of representatives and 21 the senate, the joint committee in consultation with the standing 23 committees may produce a preliminary compliance report on the agency's 24 or local government's compliance with the final performance audit recommendations. The agency or local government may attach its comments to the joint committee's preliminary compliance report as a separate addendum.

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(2) Within three months after the issuance of the preliminary compliance report, the joint committee may hold at least one public hearing and receive public testimony regarding the findings and recommendations contained in the preliminary compliance report. The joint committee may waive the public hearing requirement if the preliminary compliance report demonstrates that the agency or local government is in compliance with the audit recommendations. The joint committee shall issue any final compliance report within four weeks after the public hearing or hearings. The legislative auditor shall transmit the final compliance report in the same manner as a final performance audit is transmitted under section 13 of this act.

- NEW SECTION. Sec. 15. Subject to the joint committee's approval, 1 2 the office of the joint committee shall undergo an external quality 3 control review within three years of the effective date of this act and 4 at regular intervals thereafter. The review must be conducted by an 5 independent organization that has experience in conducting performance The quality control review must include, at a minimum, an 6 evaluation of the quality of the audits conducted by the joint 7 committee, an assessment of the audit procedures used by the joint 8 9 committee, and an assessment of the qualifications of the joint 10 committee staff to conduct performance audits.
- NEW SECTION. Sec. 16. (1) The performance audit revolving fund is established in the state treasury. Expenditures from the fund may only be used for payment of the costs of performance audits performed pursuant to the performance audit work plan approved by the joint legislative audit and review committee under RCW 44.28.180. The costs of a performance audit shall include all direct and indirect costs. Moneys in the fund may only be spent after appropriation.
- (2) The legislative auditor shall assess state agencies all or a portion of the costs of a performance audit from funds appropriated to the agencies for administrative expenses. Agencies operating in whole or in part from nonappropriated funds must pay into the revolving fund
- 22 such funds as will fully reimburse for the costs of a performance
- 23 audit.
- 24 (3) The costs of performance audits may also be paid from 25 appropriations made for that purpose.
- 26 NEW SECTION. Sec. 17. To ensure the accuracy and timeliness of 27 information used as the basis for performance audits and other 28 responsibilities of the legislature, the legislative auditor or the 29 legislative auditor's staff must be provided direct access to information held by any state agency. Agencies shall submit directly 30 31 to the joint legislative audit and review committee all data and other 32 information requested, including tax records and client data. 33 confidential data or information provided to the committee must be kept confidential by the joint committee. 34
- 35 **Sec. 18.** RCW 44.28.087 and 1973 1st ex.s. c 197 s 2 are each 36 amended to read as follows:

- 1 All agency reports concerning program performance, including
- 2 administrative review, quality control, and other internal audit or
- 3 performance reports, as requested by the ((legislative budget)) joint
- 4 committee, shall be furnished by the agency requested to provide such
- 5 report.
- 6 **Sec. 19.** RCW 44.28.100 and 1987 c 505 s 45 are each amended to
- 7 read as follows:
- 8 The <u>joint</u> committee ((shall have the power to)) <u>may</u> make reports
- 9 from time to time to the members of the legislature and to the public
- 10 with respect to any of its findings or recommendations. The joint
- 11 committee shall keep complete minutes of its meetings.
- 12 **Sec. 20.** RCW 44.28.120 and 1951 c 43 s 9 are each amended to read
- 13 as follows:
- In case of the failure on the part of any person to comply with any
- 15 subpoena issued in behalf of the joint committee, or on the refusal of
- 16 any witness to testify to any matters regarding which he or she may be
- 17 lawfully interrogated, it shall be the duty of the superior court of
- 18 any county, or of the judge thereof, on application of the joint
- 19 committee, to compel obedience by proceedings for contempt, as in the
- 20 case of disobedience of the requirements of a subpoena issued from such
- 21 court or a refusal to testify therein.
- 22 **Sec. 21.** RCW 44.28.130 and 1951 c 43 s 10 are each amended to read
- 23 as follows:
- 24 Each witness who appears before the joint committee by its order,
- 25 other than a state official or employee, shall receive for his or her
- 26 attendance the fees and mileage provided for witnesses in civil cases
- 27 in courts of record, which shall be audited and paid upon the
- 28 presentation of proper vouchers signed by such witness, verified by the
- 29 <u>legislative auditor</u>, and approved by the ((secretary and chairman))
- 30 <u>chair and the vice-chair</u> of the <u>joint</u> committee.
- 31 **Sec. 22.** RCW 44.28.150 and 1975 1st ex.s. c 293 s 18 are each
- 32 amended to read as follows:
- 33 The <u>joint</u> committee shall cooperate, act, and function with
- 34 legislative committees and with the councils or committees of other

- 1 states similar to this <u>joint</u> committee and with other interstate 2 research organizations.
- 3 **Sec. 23.** RCW 43.88.020 and 1995 c 155 s 1 are each amended to read 4 as follows:
- 5 (1) "Budget" means a proposed plan of expenditures for a given 6 period or purpose and the proposed means for financing these 7 expenditures.
- 8 (2) "Budget document" means a formal statement, either written or 9 provided on any electronic media or both, offered by the governor to 10 the legislature, as provided in RCW 43.88.030.
- 11 (3) "Director of financial management" means the official appointed 12 by the governor to serve at the governor's pleasure and to whom the 13 governor may delegate necessary authority to carry out the governor's 14 duties as provided in this chapter. The director of financial 15 management shall be head of the office of financial management which 16 shall be in the office of the governor.
- 17 (4) "Agency" means and includes every state office, officer, each 18 institution, whether educational, correctional, or other, and every 19 department, division, board, and commission, except as otherwise 20 provided in this chapter.
- (5) "Public funds", for purposes of this chapter, means all moneys, including cash, checks, bills, notes, drafts, stocks, and bonds, whether held in trust, for operating purposes, or for capital purposes, and collected or disbursed under law, whether or not such funds are otherwise subject to legislative appropriation, including funds maintained outside the state treasury.
 - (6) "Regulations" means the policies, standards, and requirements, stated in writing, designed to carry out the purposes of this chapter, as issued by the governor or the governor's designated agent, and which shall have the force and effect of law.

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- 31 (7) "Ensuing biennium" means the fiscal biennium beginning on July
 32 1st of the same year in which a regular session of the legislature is
 33 held during an odd-numbered year pursuant to Article II, section 12 of
 34 the Constitution and which biennium next succeeds the current biennium.
- 35 (8) "Dedicated fund" means a fund in the state treasury, or a 36 separate account or fund in the general fund in the state treasury, 37 that by law is dedicated, appropriated, or set aside for a limited

- 1 object or purpose; but "dedicated fund" does not include a revolving 2 fund or a trust fund.
- 3 (9) "Revolving fund" means a fund in the state treasury, 4 established by law, from which is paid the cost of goods or services 5 furnished to or by a state agency, and which is replenished through 6 charges made for such goods or services or through transfers from other 7 accounts or funds.
- 8 (10) "Trust fund" means a fund in the state treasury in which 9 designated persons or classes of persons have a vested beneficial 10 interest or equitable ownership, or which was created or established by 11 a gift, grant, contribution, devise, or bequest that limits the use of 12 the fund to designated objects or purposes.
- 13 (11) "Administrative expenses" means expenditures for: (a)
 14 Salaries, wages, and related costs of personnel and (b) operations and
 15 maintenance including but not limited to costs of supplies, materials,
 16 services, and equipment.
- 17 (12) "Fiscal year" means the year beginning July 1st and ending the 18 following June 30th.
- 19 (13) "Lapse" means the termination of authority to expend an 20 appropriation.
- (14) "Legislative fiscal committees" means the <u>joint</u> legislative ((budget)) <u>audit and review</u> committee, the legislative evaluation and accountability program committee, the ways and means committees of the senate and house of representatives, and, where appropriate, the legislative transportation committee.
- 26 (15) "Fiscal period" means the period for which an appropriation is 27 made as specified within the act making the appropriation.
- (16) "Primary budget driver" means the primary determinant of a budget level, other than a price variable, which causes or is associated with the major expenditure of an agency or budget unit within an agency, such as a caseload, enrollment, workload, or population statistic.
- (17) (("Stabilization account" means the budget stabilization account created under RCW 43.88.525 as an account in the general fund of the state treasury.
- (18)) "State tax revenue limit" means the limitation created by chapter 43.135 RCW.
- $((\frac{19}{19}))$ (18) "General state revenues" means the revenues defined by Article VIII, section 1(c) of the state Constitution.

(((20))) "Annual growth rate in real personal income" means 1 2 the estimated percentage growth in personal income for the state during the current fiscal year, expressed in constant value dollars, as 3 4 published by the office of financial management or its successor 5 agency.

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 $((\frac{21}{21}))$ (20) "Estimated revenues" means estimates of revenue in the most recent official economic and revenue forecast prepared under RCW 82.33.020, and prepared by the office of financial management for those funds, accounts, and sources for which the office of the economic and revenue forecast council does not prepare an official forecast including estimates of revenues to support financial plans under RCW 44.40.070, that are prepared by the office of financial management in consultation with the interagency task force.

 $((\frac{22}{2}))$ (21) "Estimated receipts" means the estimated receipt of cash in the most recent official economic and revenue forecast prepared under RCW 82.33.020, and prepared by the office of financial management for those funds, accounts, and sources for which the office of the economic and revenue forecast council does not prepare an official forecast.

 $((\frac{23}{23}))$ (22) "State budgeting, accounting, and reporting system" means a system that gathers, maintains, and communicates fiscal The system links fiscal information beginning with information. development of agency budget requests through adoption of legislative appropriations to tracking actual receipts and expenditures against approved plans.

 $((\frac{24}{24}))$ <u>(23)</u> "Allotment of appropriation" means the agency's statement of proposed expenditures, the director of financial management's review of that statement, and the placement of the approved statement into the state budgeting, accounting, and reporting system.

 $((\frac{25}{25}))$ (24) "Statement of proposed expenditures" means a plan prepared by each agency that breaks each appropriation out into monthly 33 detail representing the best estimate of how the appropriation will be 34 expended.

 $((\frac{26}{1}))$ (25) "Undesignated fund balance (or deficit)" means unreserved and undesignated current assets or other resources available for expenditure over and above any current liabilities which are expected to be incurred by the close of the fiscal period.

(((27))) (26) "Internal audit" means an independent appraisal activity within an agency for the review of operations as a service to management, including a systematic examination of accounting and fiscal controls to assure that human and material resources are guarded against waste, loss, or misuse; and that reliable data are gathered, maintained, and fairly disclosed in a written report of the audit findings.

 $((\frac{(28)}{(28)}))$ "Performance verification" means an analysis that (a) verifies the accuracy of data used by state agencies in quantifying intended results and measuring performance toward those results, and (b) verifies whether or not the reported results were achieved.

((29) "Program evaluation" means the use of a variety of policy and fiscal research methods to (a) determine the extent to which a program is achieving its legislative intent in terms of producing the effects expected, and (b) make an objective judgment of the implementation, outcomes, and net cost or benefit impact of programs in the context of their goals and objectives. It includes the application of systematic methods to measure the results, intended or unintended, of program activities.))

20 (28) "Performance audit" has the same meaning as it is defined in 21 section 2 of this act.

Sec. 24. RCW 43.88.090 and 1994 c 184 s 10 are each amended to 23 read as follows:

(1) For purposes of developing budget proposals to the legislature, the governor shall have the power, and it shall be the governor's duty, to require from proper agency officials such detailed estimates and other information in such form and at such times as the governor shall direct. The estimates for the legislature and the judiciary shall be transmitted to the governor and shall be included in the budget without revision. The estimates for state pension contributions shall be based on the rates provided in chapter 41.45 RCW. Copies of all such estimates shall be transmitted to the standing committees on ways and means of the house and senate at the same time as they are filed with the governor and the office of financial management.

The estimates shall include statements or tables which indicate, by agency, the state funds which are required for the receipt of federal matching revenues. The estimates shall be revised as necessary to reflect legislative enactments and adopted appropriations and shall be

- included with the initial biennial allotment submitted under RCW 43.88.110. The estimates must include consideration of findings made by the legislative auditor of the office of the joint legislative audit and review committee under a performance audit of the agency.
- (2) In the year of the gubernatorial election, the governor shall 5 invite the governor-elect or the governor-elect's designee to attend 6 7 all hearings provided in RCW 43.88.100; and the governor shall furnish 8 governor-elect or the governor-elect's designee with 9 information as will enable the governor-elect or the governor-elect's 10 designee to gain an understanding of the state's budget requirements. The governor-elect or the governor-elect's designee may ask such 11 questions during the hearings and require such information as the 12 13 governor-elect or the governor-elect's designee deems necessary and may make recommendations in connection with any item of the budget which, 14 15 with the governor-elect's reasons therefor, shall be presented to the 16 legislature in writing with the budget document. Copies of all such 17 estimates and other required information shall also be submitted to the standing committees on ways and means of the house and senate. 18
- 19 **Sec. 25.** RCW 43.88.160 and 1994 c 184 s 11 are each amended to 20 read as follows:

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- forth This section sets the major fiscal duties and responsibilities of officers and agencies of the executive branch. The regulations issued by the governor pursuant to this chapter shall provide for a comprehensive, orderly basis for fiscal management and control, including efficient accounting and reporting therefor, for the executive branch of the state government and may include, in addition, such requirements as will generally promote more efficient public management in the state.
- 29 (1) Governor; director of financial management. The governor, 30 through the director of financial management, shall devise and supervise a modern and complete accounting system for each agency to 31 the end that all revenues, expenditures, receipts, disbursements, 32 33 resources, and obligations of the state shall be properly and 34 systematically accounted for. The accounting system shall include the development of accurate, timely records and reports of all financial 35 36 affairs of the state. The system shall also provide for central accounts in the office of financial management at the level of detail 37 38 deemed necessary by the director to perform central financial

- The director of financial management shall adopt and periodically update an accounting procedures manual. Any agency maintaining its own accounting and reporting system shall comply with the updated accounting procedures manual and the rules of the director adopted under this chapter. An agency may receive a waiver from complying with this requirement if the waiver is approved by the director. Waivers expire at the end of the fiscal biennium for which they are granted. The director shall forward notice of waivers granted to the appropriate legislative fiscal committees. The director of financial management may require such financial, statistical, and other reports as the director deems necessary from all agencies covering any period.
 - (2) The director of financial management is responsible for quarterly reporting of primary operating budget drivers such as applicable workloads, caseload estimates, and appropriate unit cost data. These reports shall be transmitted to the legislative fiscal committees or by electronic means to the legislative evaluation and accountability program committee. Quarterly reports shall include actual monthly data and the variance between actual and estimated data to date. The reports shall also include estimates of these items for the remainder of the budget period.

- (3) The director of financial management shall report at least annually to the appropriate legislative committees regarding the status of all appropriated capital projects, including transportation projects, showing significant cost overruns or underruns. If funds are shifted from one project to another, the office of financial management shall also reflect this in the annual variance report. Once a project is complete, the report shall provide a final summary showing estimated start and completion dates of each project phase compared to actual dates, estimated costs of each project phase compared to actual costs, and whether or not there are any outstanding liabilities or unsettled claims at the time of completion.
- 33 (4) In addition, the director of financial management, as agent of 34 the governor, shall:
- 35 (a) Develop and maintain a system of internal controls and internal 36 audits comprising methods and procedures to be adopted by each agency 37 that will safeguard its assets, check the accuracy and reliability of 38 its accounting data, promote operational efficiency, and encourage 39 adherence to prescribed managerial policies for accounting and

- financial controls. The system developed by the director shall include criteria for determining the scope and comprehensiveness of internal controls required by classes of agencies, depending on the level of resources at risk.
- Each agency head or authorized designee shall be assigned the responsibility and authority for establishing and maintaining internal audits following the standards of internal auditing of the institute of internal auditors;
- 9 (b) Make surveys and analyses of agencies with the object of 10 determining better methods and increased effectiveness in the use of 11 manpower and materials; and the director shall authorize expenditures 12 for employee training to the end that the state may benefit from 13 training facilities made available to state employees;
- 14 (c) Establish policies for allowing the contracting of child care 15 services;
- 16 (d) Report to the governor with regard to duplication of effort or 17 lack of coordination among agencies;
- (e) Review any pay and classification plans, and changes 18 19 thereunder, developed by any agency for their fiscal impact: PROVIDED, That none of the provisions of this subsection shall affect merit 20 systems of personnel management now existing or hereafter established 21 by statute relating to the fixing of qualifications requirements for 22 recruitment, appointment, or promotion of employees of any agency. The 23 24 director shall advise and confer with agencies including appropriate 25 standing committees of the legislature as may be designated by the 26 speaker of the house and the president of the senate regarding the fiscal impact of such plans and may amend or alter said plans, except 27 28 that for the following agencies no amendment or alteration of said plans may be made without the approval of the agency concerned: 29 30 Agencies headed by elective officials;
- 31 (f) Fix the number and classes of positions or authorized man years 32 of employment for each agency and during the fiscal period amend the 33 determinations previously fixed by the director except that the 34 director shall not be empowered to fix said number or said classes for 35 the following: Agencies headed by elective officials;
- 36 (g) ((Provide for transfers and repayments between the budget
 37 stabilization account and the general fund as directed by appropriation
 38 and RCW 43.88.525 through 43.88.540;

- 1 $\frac{h}{h}$) Adopt rules to effectuate provisions contained in (a) through 2 $\frac{h}{h}$ of this subsection.
 - (5) The treasurer shall:

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- (a) Receive, keep, and disburse all public funds of the state not expressly required by law to be received, kept, and disbursed by some other persons: PROVIDED, That this subsection shall not apply to those public funds of the institutions of higher learning which are not subject to appropriation;
- 9 (b) Receive, disburse, or transfer public funds under the 10 treasurer's supervision or custody;
- 11 (c) Keep a correct and current account of all moneys received and 12 disbursed by the treasurer, classified by fund or account;
- (d) Coordinate agencies' acceptance and use of credit cards and other payment methods, if the agencies have received authorization under RCW 43.41.180;
- 16 (e) Perform such other duties as may be required by law or by 17 regulations issued pursuant to this law.

It shall be unlawful for the treasurer to disburse public funds in 18 19 the treasury except upon forms or by alternative means duly prescribed 20 by the director of financial management. These forms or alternative means shall provide for authentication and certification by the agency 21 head or the agency head's designee that the services have been rendered 22 or the materials have been furnished; or, in the case of loans or 23 24 grants, that the loans or grants are authorized by law; or, in the case 25 of payments for periodic maintenance services to be performed on state 26 owned equipment, that a written contract for such periodic maintenance 27 services is currently in effect and copies thereof are on file with the office of financial management; and the treasurer shall not be liable 28 under the treasurer's surety bond for erroneous or improper payments so 29 30 When services are lawfully paid for in advance of full performance by any private individual or business entity other than as 31 provided for by RCW 42.24.035, such individual or entity other than 32 central stores rendering such services shall make a cash deposit or 33 34 furnish surety bond coverage to the state as shall be fixed in an 35 amount by law, or if not fixed by law, then in such amounts as shall be fixed by the director of the department of general administration but 36 37 in no case shall such required cash deposit or surety bond be less than an amount which will fully indemnify the state against any and all 38 39 losses on account of breach of promise to fully perform such services.

- No payments shall be made in advance for any equipment maintenance 1 services to be performed more than three months after such payment. 2 Any such bond so furnished shall be conditioned that the person, firm 3 4 or corporation receiving the advance payment will apply it toward performance of the contract. The responsibility for recovery of 5 erroneous or improper payments made under this section shall lie with 6 7 the agency head or the agency head's designee in accordance with 8 regulations issued pursuant to this chapter. Nothing in this section 9 shall be construed to permit a public body to advance funds to a 10 private service provider pursuant to a grant or loan before services have been rendered or material furnished. 11
 - (6) The state auditor shall:

- (a) Report to the legislature the results of current post audits 13 that have been made of the financial transactions of each agency; to 14 15 this end the auditor may, in the auditor's discretion, examine the books and accounts of any agency, official, or employee charged with 16 17 the receipt, custody, or safekeeping of public funds. Where feasible in conducting examinations, the auditor shall utilize data and findings 18 19 from the internal control system prescribed by the office of financial 20 management. The current post audit of each agency may include a section on recommendations to the legislature as provided in (c) of 21 22 this subsection.
- 23 (b) Give information to the legislature, whenever required, upon 24 any subject relating to the financial affairs of the state.
- 25 (c) Make the auditor's official report on or before the thirty-26 first of December which precedes the meeting of the legislature. report shall be for the last complete fiscal period and shall include 27 determinations as to whether agencies, in making expenditures, complied 28 29 with the laws of this state. The state auditor is authorized to 30 perform or participate in performance verifications ((only)) and performance audits as expressly authorized by the legislature in the 31 omnibus biennial appropriations acts or in the performance audit work 32 plan approved by the joint legislative audit and review committee. The 33 34 state auditor, upon completing an audit for legal and financial 35 compliance under chapter 43.09 RCW or a performance verification, may report to the joint legislative ((budget)) audit and review committee 36 37 or other appropriate committees of the legislature, in a manner prescribed by the joint legislative ((budget)) audit and review 38 39 committee, on facts relating to the management or performance of

governmental programs where such facts are discovered incidental to the 1 2 legal and financial audit or performance verification. The auditor may make such a report to a legislative committee only if the auditor has 3 4 determined that the agency has been given an opportunity and has failed 5 to resolve the management or performance issues raised by the auditor. If the auditor makes a report to a legislative committee, the agency 6 may submit to the committee a response to the report. This subsection 7 8 (6) shall not be construed to authorize the auditor to allocate other 9 than de minimis resources to performance audits except as expressly 10 authorized in the appropriations acts or in the performance audit work The results of a performance audit conducted by the state 11 auditor that has been requested by the joint legislative audit and 12 13 review committee must only be transmitted to the joint legislative audit and review committee. 14

(d) Be empowered to take exception to specific expenditures that have been incurred by any agency or to take exception to other practices related in any way to the agency's financial transactions and to cause such exceptions to be made a matter of public record, including disclosure to the agency concerned and to the director of financial management. It shall be the duty of the director of financial management to cause corrective action to be taken promptly, such action to include, as appropriate, the withholding of funds as provided in RCW 43.88.110.

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- 24 (e) Promptly report any irregularities to the attorney general.
- 25 (f) Investigate improper governmental activity under chapter 42.40 26 RCW.
- 27 (7) The <u>joint</u> legislative ((budget)) <u>audit and review</u> committee 28 may:
- (a) Make post audits of the financial transactions of any agency and management surveys and program reviews as provided for in <u>chapter</u> 44.28 RCW ((44.28.085)) as well as performance audits and program evaluations. To this end the <u>joint</u> committee may in its discretion examine the books, accounts, and other records of any agency, official, or employee.
- 35 (b) Give information to the legislature or any legislative 36 committee whenever required upon any subject relating to the 37 performance and management of state agencies.
- 38 (c) Make a report to the legislature which shall include at least 39 the following:

- 1 (i) Determinations as to the extent to which agencies in making 2 expenditures have complied with the will of the legislature and in this 3 connection, may take exception to specific expenditures or financial 4 practices of any agencies; and
- 5 (ii) Such plans as it deems expedient for the support of the 6 state's credit, for lessening expenditures, for promoting frugality and 7 economy in agency affairs, and generally for an improved level of 8 fiscal management.
- 9 **Sec. 26.** RCW 28A.630.830 and 1994 c 13 s 5 are each amended to 10 read as follows:
- 11 (1) The selection advisory committee is created. The committee shall be composed of up to three members from the house of representatives, up to three members from the senate, up to two members from the office of the superintendent of public instruction, and one member from each of the following: The office of financial management, Washington state special education coalition, transitional bilingual instruction educators, and Washington education association.
- 18 (2) The <u>joint</u> legislative ((budget)) <u>audit and review</u> committee and 19 the superintendent of public instruction shall provide staff for the 20 selection advisory committee.
- 21 (3) The selection advisory committee shall:
- 22 (a) Develop appropriate criteria for selecting demonstration 23 projects;
- 24 (b) Issue requests for proposals in accordance with RCW 28A.630.820 25 through 28A.630.845 for demonstration projects;
- 26 (c) Review proposals and recommend demonstration projects for 27 approval by the superintendent of public instruction; and
- 28 (d) Advise the superintendent of public instruction on the 29 evaluation design.
- 30 **Sec. 27.** RCW 28B.20.382 and 1987 c 505 s 13 are each amended to 31 read as follows:
- Until authorized and empowered to do so by statute of the legislature, the board of regents of the university, with respect to that certain tract of land in the city of Seattle originally known as the "old university grounds" and more recently known as the "Metropolitan Tract" and any land contiguous thereto, shall not sell
- 27 ((gaid)) the land or any part thereof or any improvement thereon, or
- 37 ((said)) the land or any part thereof or any improvement thereon, or

lease ((said)) the land or any part thereof or any improvement thereon 1 or renew or extend any lease thereof for a term ending more than sixty 2 years beyond midnight, December 31, 1980. Any sale of ((said)) the 3 4 land or any part thereof or any improvement thereon, or any lease or 5 renewal or extension of any lease of ((said)) the land or any part thereof or any improvement thereon for a term ending more than sixty 6 7 years after midnight, December 31, 1980, made or attempted to be made 8 by the board of regents shall be null and void unless and until the 9 same has been approved or ratified and confirmed by legislative act. 10 The board of regents shall have power from time to time to lease ((said)) the land, or any part thereof or any improvement thereon for 11 a term ending not more than sixty years beyond midnight, December 31, 12 13 1980: PROVIDED, That the board of regents shall make a full, detailed report of all leases and transactions pertaining to ((said)) the land 14 15 or any part thereof or any improvement thereon to the joint legislative 16 ((budget)) audit and review committee, including one copy to the staff 17 of the committee, during an odd-numbered year: PROVIDED FURTHER, That any and all records, books, accounts ((and/or)), and agreements of any 18 19 lessee or sublessee under this section, pertaining to compliance with 20 the terms and conditions of such lease or sublease, shall be open to inspection by the board of regents ((and/or)), the ways and means 21 committee((s)) of the senate $((or))_{\star}$ the appropriations committee of 22 the house of representatives ((or)), and the joint legislative 23 24 ((budget)) audit and review committee or any successor committees. It 25 is not intended by this proviso that unrelated records, books, accounts 26 ((and/or)), and agreements of lessees, sublessees, or related companies

28 **Sec. 28.** RCW 39.19.060 and 1993 c 512 s 9 are each amended to read 29 as follows:

be open to such inspection.

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Each state agency and educational institution shall comply with the annual goals established for that agency or institution under this chapter for public works and procuring goods or services. This chapter applies to all public works and procurement by state agencies and educational institutions, including all contracts and other procurement under chapters 28B.10, 39.04, 39.29, 43.19, and 47.28 RCW. Each state agency shall adopt a plan, developed in consultation with the director and the advisory committee, to insure that minority and women-owned businesses are afforded the maximum practicable opportunity to directly

- 1 and meaningfully participate in the execution of public contracts for
- 2 public works and goods and services. The plan shall include specific 3 measures the agency will undertake to increase the participation of
- 3 measures the agency will undertake to increase the participation of 4 certified minority and women-owned businesses. The office shall
- 1 cereffica minority and women owned businesses. The office shari
- 5 annually notify the governor, the state auditor, and the joint
- 6 legislative ((budget)) audit and review committee of all agencies and
- 7 educational institutions not in compliance with this chapter.
- 8 **Sec. 29.** RCW 39.29.016 and 1987 c 414 s 4 are each amended to read 9 as follows:
- 10 Emergency contracts shall be filed with the office of financial
- 11 management and the joint legislative ((budget)) audit and review
- 12 committee and made available for public inspection within three working
- 13 days following the commencement of work or execution of the contract,
- 14 whichever occurs first. Documented justification for emergency
- 15 contracts shall be provided to the office of financial management and
- 16 the <u>joint</u> legislative ((budget)) audit and review committee when the
- 17 contract is filed.
- 18 **Sec. 30.** RCW 39.29.018 and 1993 c 433 s 5 are each amended to read 19 as follows:
- 20 (1) Sole source contracts shall be filed with the office of
- 21 financial management and the joint legislative ((budget)) audit and
- 22 review committee and made available for public inspection at least ten
- 23 working days prior to the proposed starting date of the contract.
- 24 Documented justification for sole source contracts shall be provided to
- 25 the office of financial management and the <u>joint</u> legislative ((budget))
- 26 <u>audit and review</u> committee when the contract is filed. For sole source
- 27 contracts of ten thousand dollars or more that are state funded,
- 28 documented justification shall include evidence that the agency
- 29 attempted to identify potential consultants by advertising through
- 30 state-wide or regional newspapers.
- 31 (2) The office of financial management shall approve sole source
- 32 contracts of ten thousand dollars or more that are state funded, before
- 33 any such contract becomes binding and before any services may be
- 34 performed under the contract. These requirements shall also apply to
- 35 sole source contracts of less than ten thousand dollars if the total
- 36 amount of such contracts between an agency and the same consultant is
- 37 ten thousand dollars or more within a fiscal year. Agencies shall

- 1 ensure that the costs, fees, or rates negotiated in filed sole source
- 2 contracts of ten thousand dollars or more are reasonable.
- 3 **Sec. 31.** RCW 39.29.025 and 1993 c 433 s 3 are each amended to read 4 as follows:
- 5 (1) Substantial changes in either the scope of work specified in 6 the contract or in the scope of work specified in the formal 7 solicitation document must generally be awarded as new contracts.
- 8 Substantial changes executed by contract amendments must be submitted
- 9 to the office of financial management and the <u>joint</u> legislative
- 10 ((budget)) <u>audit and review</u> committee, and are subject to approval by
- 11 the office of financial management.
- 12 (2) An amendment or amendments to personal service contracts, if
- 13 the value of the amendment or amendments, whether singly or
- 14 cumulatively, exceeds fifty percent of the value of the original
- 15 contract must be provided to the office of financial management and the
- 16 <u>joint</u> legislative ((budget)) <u>audit and review</u> committee.
- 17 (3) The office of financial management shall approve amendments
- 18 provided to it under this section before the amendments become binding
- 19 and before services may be performed under the amendments.
- 20 (4) The amendments must be filed with the office of financial
- 21 management and made available for public inspection at least ten
- 22 working days prior to the proposed starting date of services under the
- 23 amendments.
- 24 (5) The office of financial management shall approve amendments
- 25 provided to it under this section only if they meet the criteria for
- 26 approval of the amendments established by the director of the office of
- 27 financial management.
- 28 **Sec. 32.** RCW 39.29.055 and 1993 c 433 s 7 are each amended to read 29 as follows:
- 30 (1) State-funded personal service contracts subject to competitive
- 31 solicitation shall be filed with the office of financial management and
- 32 the joint legislative ((budget)) audit and review committee and made
- 33 available for public inspection at least ten working days before the
- 34 proposed starting date of the contract.
- 35 (2) The office of financial management shall review and approve
- 36 state-funded personal service contracts subject to competitive
- 37 solicitation that provide services relating to management consulting,

- 1 organizational development, marketing, communications, employee
- 2 training, or employee recruiting.
- 3 **Sec. 33.** RCW 41.06.070 and 1995 c 163 s 1 are each amended to read 4 as follows:
- 5 (1) The provisions of this chapter do not apply to:
- 6 (a) The members of the legislature or to any employee of, or 7 position in, the legislative branch of the state government including 8 members, officers, and employees of the legislative council, joint
- 9 legislative ((budget)) <u>audit and review</u> committee, statute law 10 committee, and any interim committee of the legislature;
- 11 (b) The justices of the supreme court, judges of the court of 12 appeals, judges of the superior courts or of the inferior courts, or to 13 any employee of, or position in the judicial branch of state 14 government;
- 15 (c) Officers, academic personnel, and employees of technical 16 colleges;
- 17 (d) The officers of the Washington state patrol;
- 18 (e) Elective officers of the state;

- 19 (f) The chief executive officer of each agency;
- 20 (g) In the departments of employment security and social and health services, the director and the director's confidential secretary; in 22 all other departments, the executive head of which is an individual appointed by the governor, the director, his or her confidential secretary, and his or her statutory assistant directors;
- (h) In the case of a multimember board, commission, or committee, whether the members thereof are elected, appointed by the governor or other authority, serve ex officio, or are otherwise chosen:
 - (i) All members of such boards, commissions, or committees;
- (ii) If the members of the board, commission, or committee serve on a part-time basis and there is a statutory executive officer: The secretary of the board, commission, or committee; the chief executive officer of the board, commission, or committee; and the confidential secretary of the chief executive officer of the board, commission, or committee;
- (iii) If the members of the board, commission, or committee serve on a full-time basis: The chief executive officer or administrative officer as designated by the board, commission, or committee; and a

- 1 confidential secretary to the chair of the board, commission, or 2 committee;
- 3 (iv) If all members of the board, commission, or committee serve ex
 4 officio: The chief executive officer; and the confidential secretary
 5 of such chief executive officer;
- 6 (i) The confidential secretaries and administrative assistants in 7 the immediate offices of the elective officers of the state;
 - (j) Assistant attorneys general;

- 9 (k) Commissioned and enlisted personnel in the military service of 10 the state;
- 11 (1) Inmate, student, part-time, or temporary employees, and part-12 time professional consultants, as defined by the Washington personnel 13 resources board;
- 14 (m) The public printer or to any employees of or positions in the 15 state printing plant;
- 16 (n) Officers and employees of the Washington state fruit 17 commission;
- 18 (o) Officers and employees of the Washington state apple 19 advertising commission;
- 20 (p) Officers and employees of the Washington state dairy products 21 commission;
- (q) Officers and employees of the Washington tree fruit research commission;
- 24 (r) Officers and employees of the Washington state beef commission;
- 25 (s) Officers and employees of any commission formed under chapter 26 15.66 RCW;
- 27 (t) Officers and employees of the state wheat commission formed 28 under chapter 15.63 RCW;
- 29 (u) Officers and employees of agricultural commissions formed under 30 chapter 15.65 RCW;
- 31 (v) Officers and employees of the nonprofit corporation formed 32 under chapter 67.40 RCW;
- (w) Executive assistants for personnel administration and labor relations in all state agencies employing such executive assistants including but not limited to all departments, offices, commissions,
- 36 committees, boards, or other bodies subject to the provisions of this
- 37 chapter and this subsection shall prevail over any provision of law
- 38 inconsistent herewith unless specific exception is made in such law;

- 1 (x) In each agency with fifty or more employees: Deputy agency 2 heads, assistant directors or division directors, and not more than 3 three principal policy assistants who report directly to the agency 4 head or deputy agency heads;
 - (y) All employees of the marine employees' commission;

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- (z) Up to a total of five senior staff positions of the western library network under chapter 27.26 RCW responsible for formulating policy or for directing program management of a major administrative unit. This subsection (1)(z) shall expire on June 30, 1997.
- 10 (2) The following classifications, positions, and employees of 11 institutions of higher education and related boards are hereby exempted 12 from coverage of this chapter:
- 13 (a) Members of the governing board of each institution of higher education and related boards, all presidents, vice-presidents, and 14 secretaries, 15 their confidential administrative, and personal 16 assistants; deans, directors, and chairs; academic personnel; and 17 executive heads of major administrative or academic divisions employed by institutions of higher education; principal assistants to executive 18 19 heads of major administrative or academic divisions; other managerial 20 or professional employees in an institution or related board having substantial responsibility for directing or controlling program 21 operations and accountable for allocation of resources and program 22 results, or for the formulation of institutional policy, or for 23 24 carrying out personnel administration or labor relations functions, 25 legislative relations, public information, development, senior computer 26 systems and network programming, or internal audits and investigations; 27 and any employee of a community college district whose place of work is one which is physically located outside the state of Washington and who 28 29 is employed pursuant to RCW 28B.50.092 and assigned to an educational 30 program operating outside of the state of Washington;
- 31 (b) Student, part-time, or temporary employees, and part-time 32 professional consultants, as defined by the Washington personnel 33 resources board, employed by institutions of higher education and 34 related boards;
- 35 (c) The governing board of each institution, and related boards, 36 may also exempt from this chapter classifications involving research 37 activities, counseling of students, extension or continuing education 38 activities, graphic arts or publications activities requiring 39 prescribed academic preparation or special training as determined by

- the board: PROVIDED, That no nonacademic employee engaged in office,
 clerical, maintenance, or food and trade services may be exempted by
 the board under this provision;
- 4 (d) Printing craft employees in the department of printing at the 5 University of Washington.
- 6 (3) In addition to the exemptions specifically provided by this chapter, the Washington personnel resources board may provide for 7 8 further exemptions pursuant to the following procedures. The governor 9 or other appropriate elected official may submit requests for exemption 10 to the Washington personnel resources board stating the reasons for 11 requesting such exemptions. The Washington personnel resources board shall hold a public hearing, after proper notice, on requests submitted 12 13 pursuant to this subsection. If the board determines that the position which exemption is requested is one involving substantial 14 15 responsibility for the formulation of basic agency or executive policy 16 or one involving directing and controlling program operations of an 17 agency or a major administrative division thereof, the Washington personnel resources board shall grant the 18 request and 19 determination shall be final as to any decision made before July 1, 1993. The total number of additional exemptions permitted under this 20 subsection shall not exceed one percent of the number of employees in 21 the classified service not including employees of institutions of 22 higher education and related boards for those agencies not directly 23 24 under the authority of any elected public official other than the 25 governor, and shall not exceed a total of twenty-five for all agencies 26 under the authority of elected public officials other than the 27 The Washington personnel resources board shall report to each regular session of the legislature during an odd-numbered year all 28 29 exemptions granted under subsections (1)(w) and (x) and (2) of this 30 section, together with the reasons for such exemptions.

The salary and fringe benefits of all positions presently or hereafter exempted except for the chief executive officer of each agency, full-time members of boards and commissions, administrative assistants and confidential secretaries in the immediate office of an elected state official, and the personnel listed in subsections (1)(j) through (v) and (2) of this section, shall be determined by the Washington personnel resources board.

Any person holding a classified position subject to the provisions of this chapter shall, when and if such position is subsequently

- exempted from the application of this chapter, be afforded the following rights: If such person previously held permanent status in another classified position, such person shall have a right of reversion to the highest class of position previously held, or to a position of similar nature and salary.
- Any classified employee having civil service status in a classified position who accepts an appointment in an exempt position shall have the right of reversion to the highest class of position previously held, or to a position of similar nature and salary.
- A person occupying an exempt position who is terminated from the position for gross misconduct or malfeasance does not have the right of reversion to a classified position as provided for in this section.
- 13 **Sec. 34.** RCW 42.48.060 and 1985 c 334 s 6 are each amended to read 14 as follows:
- Nothing in this chapter is applicable to, or in any way affects, the powers and duties of the state auditor or the <u>joint</u> legislative
- 17 ((budget)) audit and review committee.
- 18 **Sec. 35.** RCW 43.09.310 and 1995 c 301 s 22 are each amended to 19 read as follows:
- The state auditor shall annually audit the state-wide combined 20 financial statements prepared by the office of financial management and 21 22 make post-audits of state agencies. Post-audits of state agencies 23 shall be made at such periodic intervals as is determined by the state 24 auditor. Audits of combined financial statements shall include 25 determinations as to the validity and accuracy of accounting methods, procedures and standards utilized in their preparation, as well as the 26 27 accuracy of the financial statements themselves. A report shall be 28 made of each such audit and post-audit upon completion thereof, and one 29 copy shall be transmitted to the governor, one to the director of financial management, one to the state agency audited, one to the joint 30 legislative ((budget)) audit and review committee, one each to the 31 32 standing committees on ways and means of the house and senate, one to 33 the chief clerk of the house, one to the secretary of the senate, and at least one shall be kept on file in the office of the state auditor. 34 35 A copy of any report containing findings of noncompliance with state

law shall be transmitted to the attorney general.

- 1 **Sec. 36.** RCW 43.21J.800 and 1993 c 516 s 11 are each amended to 2 read as follows:
- 3 On or before June 30, 1998, the <u>joint</u> legislative ((budget)) <u>audit</u>
- 4 <u>and review</u> committee shall prepare a report to the legislature
- 5 evaluating the implementation of the environmental restoration jobs act
- 6 of 1993, chapter 516, Laws of 1993.
- 7 **Sec. 37.** RCW 43.79.270 and 1973 c 144 s 2 are each amended to read 8 as follows:
- 9 Whenever any money, from the federal government, or from other sources, which was not anticipated in the budget approved by the 10 legislature has actually been received and is designated to be spent 11 12 for a specific purpose, the head of any department, agency, board, or 13 commission through which such expenditure shall be made is to submit to 14 the governor a statement which may be in the form of a request for an allotment amendment setting forth the facts constituting the need for 15 16 such expenditure and the estimated amount to be expended: That no expenditure shall be made in excess of the actual amount 17 18 received, and no money shall be expended for any purpose except the specific purpose for which it was received. A copy of any proposal 19 submitted to the governor to expend money from an appropriated fund or 20 account in excess of appropriations provided by law which is based on 21 the receipt of unanticipated revenues shall be submitted to the joint 22 23 legislative ((budget)) audit and review committee and also to the 24 standing committees on ways and means of the house and senate if the legislature is in session at the same time as it is transmitted to the 25 26 governor.
- 27 **Sec. 38.** RCW 43.79.280 and 1973 c 144 s 3 are each amended to read 28 as follows:
- 29 If the governor approves such estimate in whole or part, he shall endorse on each copy of the statement his approval, together with a 30 statement of the amount approved in the form of an allotment amendment, 31 32 and transmit one copy to the head of the department, agency, board, or 33 commission authorizing the expenditure. An identical copy of the governor's statement of approval and a statement of the amount approved 34 35 for expenditure shall be transmitted simultaneously to the joint legislative ((budget)) audit and review committee and also to the 36 37 standing committee on ways and means of the house and senate of all

- 1 executive approvals of proposals to expend money in excess of 2 appropriations provided by law.
- 3 **Sec. 39.** RCW 43.88.205 and 1979 c 151 s 141 are each amended to 4 read as follows:
- 5 (1) Whenever an agency makes application, enters into a contract or agreement, or submits state plans for participation in, and for grants 6 7 of federal funds under any federal law, the agency making such application shall at the time of such action, give notice in such form 8 9 and manner as the director of financial management may prescribe, or the ((chairman)) chair of the joint legislative ((budget)) audit and 10 11 review committee, standing committees on ways and means of the house 12 and senate, the chief clerk of the house, or the secretary of the 13 senate may request.
- (2) Whenever any such application, contract, agreement, or state plan is amended, such agency shall notify each such officer of such action in the same manner as prescribed or requested pursuant to subsection (1) of this section.
- (3) Such agency shall promptly furnish such progress reports in relation to each such application, contract, agreement, or state plan as may be requested following the date of the filing of the application, contract, agreement, or state plan; and shall also file with each such officer a final report as to the final disposition of each such application, contract, agreement, or state plan if such is requested.
- 25 **Sec. 40.** RCW 43.88.230 and 1981 c 270 s 12 are each amended to 26 read as follows:
- For the purposes of this chapter, the statute law committee, the joint legislative ((budget)) audit and review committee, the legislative transportation committee, the legislative evaluation and accountability program committee, the office of state actuary, and all legislative standing committees of both houses shall be deemed a part of the legislative branch of state government.
- 33 **Sec. 41.** RCW 43.88.310 and 1993 c 157 s 1 are each amended to read 34 as follows:
- 35 (1) The legislative auditor of the office of the joint legislative 36 <u>audit and review committee</u>, with the concurrence of the <u>joint</u>

- legislative ((budget)) audit and review committee, may file with the 1 attorney general any audit exceptions or other findings of any 2 performance audit, management study, or special report prepared for the 3 4 joint legislative ((budget)) audit and review committee, any standing or special committees of the house or senate, or the entire legislature 5 which indicate a violation of RCW 43.88.290, or any other act of 6 7 malfeasance, misfeasance, or nonfeasance on the part of any state 8 officer or employee.
- 9 (2) The attorney general shall promptly review each filing received 10 from the legislative auditor and may act thereon as provided in RCW 11 43.88.300, or any other applicable statute authorizing enforcement 12 proceedings by the attorney general. The attorney general shall advise 13 the <u>joint</u> legislative ((budget)) <u>audit and review</u> committee of the 14 status of exceptions or findings referred under this section.
- 15 **Sec. 42.** RCW 43.88.510 and 1987 c 505 s 37 are each amended to 16 read as follows:
- Not later than ninety days after the beginning of each biennium, the director of financial management shall submit the compiled list of boards, commissions, councils, and committees, together with the information on each such group, that is required by RCW 43.88.505 to:
- 21 (1) The speaker of the house and the president of the senate for 22 distribution to the appropriate standing committees, including one copy 23 to the staff of each of the committees;
- (2) The chair of the <u>joint</u> legislative ((budget)) <u>audit and review</u> committee, including a copy to the staff of the committee;
- 26 (3) The chairs of the committees on ways and means of the senate 27 and house of representatives; and
- 28 (4) Members of the state government committee of the house of 29 representatives and of the governmental operations committee of the 30 senate, including one copy to the staff of each of the committees.
- 31 **Sec. 43.** RCW 43.131.050 and 1990 c 297 s 2 are each amended to 32 read as follows:
- The joint legislative ((budget)) audit and review committee shall cause to be conducted a program and fiscal review of any state agency or program scheduled for termination by the processes provided in this chapter. Such program and fiscal review shall be completed and a preliminary report prepared on or before June 30th of the year prior to

the date established for termination. Upon completion of its 1 preliminary report, the joint legislative ((budget)) audit and review 2 3 committee shall transmit copies of the report to the office of 4 financial management. The office of financial management may then conduct its own program and fiscal review of the agency scheduled for 5 termination and shall prepare a report on or before September 30th of 6 7 the year prior to the date established for termination. 8 completion of its report the office of financial management shall 9 transmit copies of its report to the joint legislative ((budget)) audit The joint legislative ((budget)) audit and 10 and review committee. review committee shall prepare a final report that includes the reports 11 of both the office of financial management and the joint legislative 12 ((budget)) audit and review committee. 13 The joint legislative ((budget)) audit and review committee and the office of financial 14 15 management shall, upon request, make available to each other all working papers, studies, and other documents which relate to reports 16 17 required under this section. The joint legislative ((budget)) audit and review committee shall transmit the final report to the 18 19 legislature, to the state agency concerned, to the governor, and to the 20 state library.

- 21 **Sec. 44.** RCW 43.131.060 and 1988 c 17 s 1 are each amended to read 22 as follows:
- In conducting the review of a regulatory entity, the <u>joint</u> legislative ((budget)) <u>audit and review</u> committee shall consider, but not be limited to, the following factors where applicable:
- 26 (1) The extent to which the regulatory entity has operated in the 27 public interest and fulfilled its statutory obligations;
- 28 (2) The duties of the regulatory entity and the costs incurred in 29 carrying out those duties;
- 30 (3) The extent to which the regulatory entity is operating in an 31 efficient, effective, and economical manner;
- 32 (4) The extent to which the regulatory entity inhibits competition 33 or otherwise adversely affects the state's economic climate;
- 34 (5) The extent to which the regulatory entity duplicates the 35 activities of other regulatory entities or of the private sector, where 36 appropriate; and

- 1 (6) The extent to which the absence or modification of regulation
- 2 would adversely affect, maintain, or improve the public health, safety,
- 3 or welfare.
- 4 **Sec. 45.** RCW 43.131.070 and 1977 ex.s. c 289 s 7 are each amended 5 to read as follows:
- In conducting the review of a state agency other than a regulatory entity, the <u>joint</u> legislative ((budget)) <u>audit and review</u> committee shall consider, but not be limited to, the following factors where applicable:
- 10 (1) The extent to which the state agency has complied with 11 legislative intent;
- 12 (2) The extent to which the state agency is operating in an 13 efficient and economical manner which results in optimum performance;
- 14 (3) The extent to which the state agency is operating in the public 15 interest by effectively providing a needed service that should be 16 continued rather than modified, consolidated, or eliminated;
- 17 (4) The extent to which the state agency duplicates the activities 18 of other state agencies or of the private sector, where appropriate; 19 and
- 20 (5) The extent to which the termination or modification of the 21 state agency would adversely affect the public health, safety, or 22 welfare.
- 23 **Sec. 46.** RCW 43.131.080 and 1989 c 175 s 109 are each amended to 24 read as follows:
- 25 (1) Following receipt of the final report from the joint legislative ((budget)) audit and review committee, the appropriate 26 27 committees of reference in the senate and the house of representatives 28 shall each hold a public hearing, unless a joint hearing is held, to 29 consider the final report and any related data. The committees shall also receive testimony from representatives of the state agency or 30 31 agencies involved, which shall have the burden of demonstrating a public need for its continued existence; and from the governor or the 32 33 governor's designee, and other interested parties, including the general public. 34
- 35 (2) When requested by either of the presiding members of the 36 appropriate senate and house committees of reference, a regulatory 37 entity under review shall mail an announcement of any hearing to the

- persons it regulates who have requested notice of agency rule-making proceedings as provided in RCW 34.05.320, or who have requested notice of hearings held pursuant to the provisions of this section. On request of either presiding member, such mailing shall include an explanatory statement not exceeding one page in length prepared and supplied by the member's committee.
- 7 (3) The presiding members of the senate committee on ways and means 8 and the house committee on appropriations may designate one or more 9 liaison members to each committee of reference in their respective 10 chambers for purposes of participating in any hearing and in subsequent 11 committee of reference discussions and to seek a coordinated approach 12 between the committee of reference and the committee they represent in 13 a liaison capacity.
- (4) Following any hearing under subsection (1) of this section by 14 15 the committees of reference, such committees may hold additional 16 meetings or hearings to come to a final determination as to whether a 17 state agency has demonstrated a public need for its continued existence or whether modifications in existing procedures are needed. 18 19 event that a committee of reference concludes that a state agency shall 20 be reestablished or modified or its functions transferred elsewhere, it shall make such determination as a bill. No more than one state agency 21 22 shall be reestablished or modified in any one bill.
- 23 **Sec. 47.** RCW 43.131.110 and 1977 ex.s. c 289 s 11 are each amended to read as follows:
- 25 Any reference in this chapter to a committee of the legislature 26 including the <u>joint</u> legislative ((budget)) <u>audit and review</u> committee 27 shall also refer to the successor of that committee.
- 28 **Sec. 48.** RCW 43.250.080 and 1986 c 294 s 8 are each amended to 29 read as follows:
- At the end of each fiscal year, the state treasurer shall submit to the governor, the state auditor, and the <u>joint</u> legislative ((budget)) audit and review committee a summary of the activity of the investment pool. The summary shall indicate the quantity of funds deposited; the earnings of the pool; the investments purchased, sold, or exchanged; the administrative expenses of the investment pool; and such other information as the state treasurer deems relevant.

1 **Sec. 49.** RCW 44.40.025 and 1981 c 270 s 15 are each amended to 2 read as follows:

3 In addition to the powers and duties authorized in RCW 44.40.020, 4 the committee and the standing committees on transportation of the house and senate shall, in coordination with the joint legislative 5 ((budget)) audit and review committee, the legislative evaluation and 6 7 accountability program committee, and the ways and means committees of the senate and house of representatives, ascertain, study, and/or 8 9 analyze all available facts and matters relating or pertaining to 10 sources of revenue, appropriations, expenditures, and financial condition of the motor vehicle fund and accounts thereof, the highway 11 12 safety fund, and all other funds or accounts related to transportation 13 programs of the state.

The joint legislative ((budget)) audit and review committee, the legislative evaluation and accountability program committee, and the ways and means committees of the senate and house of representatives shall coordinate their activities with the legislative transportation committee in carrying out the committees' powers and duties under chapter 43.88 RCW in matters relating to the transportation programs of the state.

- 21 **Sec. 50.** RCW 67.70.310 and 1982 2nd ex.s. c 7 s 31 are each 22 amended to read as follows:
- The director of financial management may conduct a management review of the commission's lottery operations to assure that:
- 25 (1) The manner and time of payment of prizes to the holder of 26 winning tickets or shares is consistent with this chapter and the rules 27 adopted under this chapter;
- (2) The apportionment of total revenues accruing from the sale of lottery tickets or shares and from all other sources is consistent with this chapter;
- 31 (3) The manner and type of lottery being conducted, and the 32 expenses incidental thereto, are the most efficient and cost-effective; 33 and
- 34 (4) The commission is not unnecessarily incurring operating and 35 administrative costs.
- In conducting a management review, the director of financial management may inspect the books, documents, and records of the commission. Upon completion of a management review, all irregularities

- 1 shall be reported to the attorney general, the joint legislative
- 2 ((budget)) audit and review committee, and the state auditor. The
- 3 director of financial management shall make such recommendations as may
- 4 be necessary for the most efficient and cost-effective operation of the
- 5 lottery.
- 6 **Sec. 51.** RCW 79.01.006 and 1991 c 204 s 1 are each amended to read 7 as follows:
- 8 (1) Every five years the department of social and health services
- 9 and other state agencies that operate institutions shall conduct an
- 10 inventory of all real property subject to the charitable, educational,
- 11 penal, and reformatory institution account and other real property
- 12 acquired for institutional purposes or for the benefit of the blind,
- 13 deaf, mentally ill, developmentally disabled, or otherwise disabled.
- 14 The inventory shall identify which of those real properties are not
- 15 needed for state-provided residential care, custody, or treatment. By
- 16 December 1, 1992, and every five years thereafter the department shall
- 17 report the results of the inventory to the house of representatives
- 18 committee on capital facilities and financing, the senate committee on
- 19 ways and means, and the joint legislative ((budget)) audit and review
- 20 committee.
- 21 (2) Real property identified as not needed for state-provided
- 22 residential care, custody, or treatment shall be transferred to the
- 23 corpus of the charitable, educational, penal, and reformatory
- 24 institution account. This subsection shall not apply to real property
- 25 subject to binding conditions that conflict with the other provisions
- 26 of this subsection.
- 27 (3) The department of natural resources shall manage all property
- 28 subject to the charitable, educational, penal, and reformatory
- 29 institution account and, in consultation with the department of social
- 30 and health services and other affected agencies, shall adopt a plan for
- 31 the management of real property subject to the account and other real
- 32 property acquired for institutional purposes or for the benefit of the
- 33 blind, deaf, mentally ill, developmentally disabled, or otherwise
- 34 disabled.
- 35 (a) The plan shall be consistent with state trust land policies and
- 36 shall be compatible with the needs of institutions adjacent to real
- 37 property subject to the plan.

1 (b) The plan may be modified as necessary to ensure the quality of 2 future management and to address the acquisition of additional real 3 property.

Sec. 52. RCW 44.--.- and 1996 c . . . (ESSB 6680) s 4 are each amended to read as follows:

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- (1) Performance reviews under this chapter shall include a rethinking of the programs and functions of state agencies to assess whether or not they have a vital purpose or valid mission. The director shall work to involve frontline employees, agency and program managers, customers of the program or service, other taxpayers, legislators, legislative staff, office of financial management staff, and other external public and private sector experts as deemed appropriate in conducting performance reviews. The director shall, as necessary, contract with experts from either the private or public sector to assist in performance reviews.
- (2) In preparation for a performance review, a state agency shall identify each of its discrete functions or activities, along with associated costs and full-time equivalent staff, as requested by the director. In reviewing the agency or program, the director shall identify those activities and programs that should be strengthened, those that should be abandoned, and those that need to be redirected or other alternatives explored. The review should consider: (a) Whether or not the purpose for which the agency or program was created is still valid based on the circumstances under which the program was created versus those that exist at the time of the review; (b) the extent to which the particular activity or function is specifically authorized in statute or is consistent with statutory direction and intent; (c) whether or not the agency or program is achieving the results for which it was established; (d) alternatives for delivering the program or service, either in the public or private sector; (e) duplication of services with other government programs or private enterprises or gaps in services; (f) the relative priority of the program among the agency's functions; ((c)) (g) costs or implications of not performing the function; $((\frac{d}{d}))$ (h) citizen's individual responsibilities and freedoms; $((\frac{(e)}{(e)}))$ <u>(i)</u> whether or not the mission of the agency or is attainable considering the effect of factors and program circumstances beyond the control of the agency; and $((\{f\}))$ in the

1 event of inadequate performance by the program, the potential for a 2 workable, affordable plan to improve performance.

- (3) Performance reviews must also determine the existence and 3 4 utility of an agency or program strategic plan that includes a concise statement of the agency's or program's mission, a vision for future 5 direction, measurable goals and objectives, and clear strategies and 6 7 specific timelines to achieve them. The director shall determine the 8 extent to which the plan: (a) Forms the basis of agency management 9 practices and continuous process reevaluation and improvement; (b) can 10 be used to clearly identify and prioritize agency functions; (c) provides a valuable basis for legislative policy and budget 11 deliberations; (d) is used to ensure accountability of employees, 12 13 particularly managers, for achieving program goals, and is a primary consideration in retention and promotion of staff; (e) is used to 14 15 assess the quality and effectiveness of the agency's programs and 16 (f) appropriately balances cost objectives, quality and performance objectives; and (g) 17 objectives, is useful in demonstrating public accountability. The agency strategic plan shall 18 19 provide for periodic self-assessment by the agency to determine whether 20 the agency is achieving the goals and objectives of its programs. Where self-assessments have been completed by an agency, 21 22 assessments must be incorporated into a performance review conducted 23 under this chapter.
- (4) If the state agency or program being reviewed has not identified acceptable organizations or programs in the public or private sector to be used as benchmarks against which to measure its performance, the director shall conduct a review sufficient to recommend such benchmarks to the agency, the governor, and the legislature.
- (5) As a part of each performance review and in consultation with the director of the agency being reviewed and the director of financial management, the director of the legislative office of performance review shall develop recommendations regarding statutes that inhibit or do not contribute to the agency's ability to perform its functions effectively and efficiently.
 - (6) Based on the information and conclusions compiled from the work required in subsections (1) through (5) of this section, the director shall develop an advisory recommendation for the governor and the legislature regarding whether an agency, programs of an agency, or

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1 activities within an agency should be continued, abandoned, or 2 restructured.

Sec. 53. RCW 43.88.030 and 1996 c . . . (ESSB 6680) s 9 are each amended to read as follows:

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5 (1) The director of financial management shall provide all agencies with a complete set of instructions for submitting biennial budget 6 7 requests to the director at least three months before agency budget 8 documents are due into the office of financial management. 9 director shall provide agencies that are required under RCW 44.40.070 to develop comprehensive six-year program and financial plans with a 10 11 complete set of instructions for submitting these program and financial 12 plans at the same time that instructions for submitting other budget requests are provided. The budget document or documents shall consist 13 14 of the governor's budget message which shall be explanatory of the 15 budget and shall contain an outline of the proposed financial policies 16 of the state for the ensuing fiscal period, as well as an outline of the proposed six-year financial policies where applicable, and shall 17 18 describe in connection therewith the important features of the budget. 19 The message shall set forth the reasons for salient changes from the previous fiscal period in expenditure and revenue items and shall 20 explain any major changes in financial policy. Attached to the budget 21 22 message shall be such supporting schedules, exhibits and other 23 explanatory material in respect to both current operations and capital 24 improvements as the governor shall deem to be useful to the 25 legislature. The budget document or documents shall set forth a proposal for expenditures in the ensuing fiscal period, or six-year 26 period where applicable, based upon the estimated revenues as approved 27 by the economic and revenue forecast council or upon the estimated 28 29 revenues of the office of financial management for those funds, accounts, and sources for which the office of the economic and revenue 30 forecast council does not prepare an official forecast, including those 31 32 revenues anticipated to support the six-year programs and financial plans under RCW 44.40.070. In estimating revenues to support financial 33 plans under RCW 44.40.070, the office of financial management shall 34 rely on information and advice from the interagency revenue task force. 35 36 Revenues shall be estimated for such fiscal period from the source and 37 at the rates existing by law at the time of submission of the budget 38 document, including the supplemental budgets submitted in the even-

numbered years of a biennium. However, the estimated revenues for use 1 in the governor's budget document may be adjusted to reflect budgetary 2 revenue transfers and revenue estimates dependent upon budgetary 3 4 assumptions of enrollments, workloads, and caseloads. All adjustments 5 to the approved estimated revenues must be set forth in the budget document. The governor may additionally submit, as an appendix to each 6 7 supplemental, biennial, or six-year agency budget or to the budget 8 document or documents, a proposal for expenditures in the ensuing 9 fiscal period from revenue sources derived from proposed changes in 10 existing statutes.

Supplemental and biennial documents shall reflect a six-year expenditure plan consistent with estimated revenues from existing sources and at existing rates for those agencies required to submit six-year program and financial plans under RCW 44.40.070. Any additional revenue resulting from proposed changes to existing statutes shall be separately identified within the document as well as related expenditures for the six-year period.

The budget document or documents shall also contain:

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- 19 (a) Revenues classified by fund and source for the immediately past 20 fiscal period, those received or anticipated for the current fiscal 21 period, those anticipated for the ensuing biennium, and those 22 anticipated for the ensuing six-year period to support the six-year 23 programs and financial plans required under RCW 44.40.070;
 - (b) The undesignated fund balance or deficit, by fund;
- 25 (c) Such additional information dealing with expenditures, 26 revenues, workload, performance, and personnel as the legislature may 27 direct by law or concurrent resolution;
- 28 (d) Such additional information dealing with revenues and 29 expenditures as the governor shall deem pertinent and useful to the 30 legislature;
- 31 (e) Tabulations showing expenditures classified by fund, function, 32 activity and object;
- 33 (f) A delineation of each agency's activities, including those 34 activities funded from nonbudgeted, nonappropriated sources, including 35 funds maintained outside the state treasury;
- (g) Identification of all proposed direct expenditures to implement the Puget Sound water quality plan under chapter 90.70 RCW, shown by agency and in total; and

- 1 (h) Tabulations showing each postretirement adjustment by 2 retirement system established after fiscal year 1991, to include, but 3 not be limited to, estimated total payments made to the end of the 4 previous biennial period, estimated payments for the present biennium, 5 and estimated payments for the ensuing biennium.
 - (2) The budget document or documents shall include detailed estimates of all anticipated revenues applicable to proposed operating or capital expenditures and shall also include all proposed operating or capital expenditures. The total of beginning undesignated fund balance and estimated revenues less working capital and other reserves shall equal or exceed the total of proposed applicable expenditures.
- 12 The budget document or documents shall further include:
- 13 (a) Interest, amortization and redemption charges on the state 14 debt;
 - (b) Payments of all reliefs, judgments and claims;
- 16 (c) Other statutory expenditures;

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- 17 (d) Expenditures incident to the operation for each agency;
- 18 (e) Revenues derived from agency operations;
- (f) Expenditures and revenues shall be given in comparative form showing those incurred or received for the immediately past fiscal period and those anticipated for the current biennium and next ensuing biennium, as well as those required to support the six-year programs and financial plans required under RCW 44.40.070;
 - (g) A showing and explanation of amounts of general fund and other funds obligations for debt service and any transfers of moneys that otherwise would have been available for appropriation;
 - (h) Common school expenditures on a fiscal-year basis;
- (i) A showing, by agency, of the value and purpose of financing contracts for the lease/purchase or acquisition of personal or real property for the current and ensuing fiscal periods;
- (j) A showing and explanation of anticipated amounts of general fund and other funds required to amortize the unfunded actuarial accrued liability of the retirement system specified under chapter 41.45 RCW, and the contributions to meet such amortization, stated in total dollars and as a level percentage of total compensation; and
- 36 (k) For each agency, a description of the findings and 37 recommendations of any applicable review by the legislative office of 38 performance review conducted during the prior fiscal period. The 39 budget document must describe the potential costs and savings

- 1 associated with implementing the findings and recommendations,
- 2 including any recommendations for program eliminations and alternative
- 3 <u>delivery methods</u>.

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- 4 (3) A separate capital budget document or schedule shall be 5 submitted that will contain the following:
- 6 (a) A statement setting forth a long-range facilities plan for the 7 state that identifies and includes the highest priority needs within 8 affordable spending levels;
- 9 (b) A capital program consisting of proposed capital projects for 10 the next biennium and the two biennia succeeding the next biennium consistent with the long-range facilities plan. Insomuch as is 11 practical, and recognizing emergent needs, the capital program shall 12 13 reflect the priorities, projects, and spending levels proposed in previously submitted capital budget documents in order to provide a 14 15 reliable long-range planning tool for the legislature and state agencies; 16
- 17 (c) A capital plan consisting of proposed capital spending for at 18 least four biennia succeeding the next biennium;
- 19 (d) A statement of the reason or purpose for a project;
- (e) Verification that a project is consistent with the provisions set forth in chapter 36.70A RCW;
- (f) A statement about the proposed site, size, and estimated life of the project, if applicable;
 - (g) Estimated total project cost;
- (h) For major projects valued over five million dollars, estimated costs for the following project components: Acquisition, consultant services, construction, equipment, project management, and other costs included as part of the project. Project component costs shall be displayed in a standard format defined by the office of financial management to allow comparisons between projects;
- 31 (i) Estimated total project cost for each phase of the project as 32 defined by the office of financial management;
 - (j) Estimated ensuing biennium costs;
- 34 (k) Estimated costs beyond the ensuing biennium;
- 35 (1) Estimated construction start and completion dates;
- 36 (m) Source and type of funds proposed;
- 37 (n) Estimated ongoing operating budget costs or savings resulting 38 from the project, including staffing and maintenance costs;

- (o) For any capital appropriation requested for a state agency for 1 2 the acquisition of land or the capital improvement of land in which the primary purpose of the acquisition or improvement is recreation or 3 4 wildlife habitat conservation, the capital budget document, or an omnibus list of recreation and habitat acquisitions provided with the 5 governor's budget document, shall identify the projected costs of 6 7 operation and maintenance for at least the two biennia succeeding the 8 next biennium. Omnibus lists of habitat and recreation land 9 acquisitions shall include individual project cost estimates for 10 operation and maintenance as well as a total for all state projects included in the list. The document shall identify the source of funds 11 from which the operation and maintenance costs are proposed to be 12 funded; 13
- 14 (p) Such other information bearing upon capital projects as the 15 governor deems to be useful;
- 16 (q) Standard terms, including a standard and uniform definition of maintenance for all capital projects;
- 18 (r) Such other information as the legislature may direct by law or 19 concurrent resolution.

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For purposes of this subsection (3), the term "capital project" shall be defined subsequent to the analysis, findings, and recommendations of a joint committee comprised of representatives from the house capital appropriations committee, senate ways and means committee, legislative transportation committee, legislative evaluation and accountability program committee, and office of financial management.

(4) No change affecting the comparability of agency or program 27 28 information relating to expenditures, revenues, workload, performance 29 and personnel shall be made in the format of any budget document or 30 report presented to the legislature under this section or RCW 31 43.88.160(1) relative to the format of the budget document or report which was presented to the previous regular session of the legislature 32 during an odd-numbered year without prior legislative concurrence. 33 Prior legislative concurrence shall consist of (a) a favorable majority 34 35 vote on the proposal by the standing committees on ways and means of both houses if the legislature is in session or (b) a favorable 36 37 majority vote on the proposal by members of the legislative evaluation and accountability program committee if the legislature is not in 38 39 session.

- NEW SECTION. Sec. 54. Sections 2, 9, 10, and 13 through 17 of this act are each added to chapter 44.28 RCW.
- 3 <u>NEW SECTION.</u> **Sec. 55.** RCW 44.28.140, 44.28.180, and 44.28.087, as
- 4 amended by this act, are each recodified within chapter 44.28 RCW in
- 5 the order in which they appear in this act.
- 6 <u>NEW SECTION.</u> **Sec. 56.** If sections 4 and 9 of chapter . . . , Laws
- 7 of 1996 (ESSB 6680) do not become law, sections 52 and 53 of this act
- 8 are null and void.
- 9 <u>NEW SECTION.</u> **Sec. 57.** The following acts or parts of acts are
- 10 each repealed:
- 11 (1) RCW 44.28.085 and 1993 c 406 s 6, 1975 1st ex.s. c 293 s 15, &
- 12 1971 ex.s. c 170 s 3; and
- 13 (2) RCW 44.28.086 and 1973 1st ex.s. c 197 s 1."
- 14 **E2SHB 2222** S AMD 312
- 15 By Senators Strannigan and Bauer
- 16 ADOPTED 3/7/96
- On page 1, line 2 of the title, after "programs;" strike the
- 18 remainder of the title and insert "amending RCW 44.28.010, 44.28.020,
- 19 44.28.030, 44.28.040, 44.28.060, 44.28.140, 44.28.080, 44.28.180,
- 20 44.28.087, 44.28.100, 44.28.120, 44.28.130, 44.28.150, 43.88.020,
- 21 43.88.090, 43.88.160, 28A.630.830, 28B.20.382, 39.19.060, 39.29.016,
- 22 39.29.018, 39.29.025, 39.29.055, 41.06.070, 42.48.060, 43.09.310,
- 23 43.21J.800, 43.79.270, 43.79.280, 43.88.205, 43.88.230, 43.88.310,
- 24 43.88.510, 43.131.050, 43.131.060, 43.131.070, 43.131.080, 43.131.110,
- 25 43.250.080, 44.40.025, 67.70.310, 79.01.006, 44.--.-- (1996 c . . .
- 26 (ESSB 6680) s 4), and 43.88.030; adding new sections to chapter 44.28
- 27 RCW; creating new sections; recodifying RCW 44.28.140, 44.28.180, and
- 28 44.28.087; and repealing RCW 44.28.085 and 44.28.086."

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