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**SUBSTITUTE HOUSE CONCURRENT RESOLUTION 4416**

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**State of Washington**

**58th Legislature**

**2004 Regular Session**

**By** House Committee on Higher Education (originally sponsored by Representatives Kenney, Cox and Morrell; by request of Higher Education Coordinating Board)

READ FIRST TIME 02/06/04.

1       WHEREAS, The Higher Education Coordinating Board is required to  
2 prepare a strategic master plan for higher education every four years  
3 that proposes a vision and identifies goals and priorities for the  
4 higher education system in Washington state and identifies strategies  
5 for achieving the board's goals; and

6       WHEREAS, The board, in accordance with House Bill No. 2076,  
7 developed an interim strategic master plan and presented the plan to  
8 the Legislature and Governor on December 15, 2003, as required by the  
9 statute; and

10       WHEREAS, The Legislature recognizes the need for Washington to  
11 provide affordable access for nearly thirty-five thousand additional  
12 students in higher education; and

13       WHEREAS, As a result, the strategic master plan for higher  
14 education must be comprehensive and include specific enrollment  
15 forecasts and locations, service delivery models, timelines, and  
16 benchmarks for achieving its recommendations; and

17       WHEREAS, The Legislature acknowledges that accountability for  
18 achieving the goals in the master plan rests with all parties: The  
19 institutions of higher education, various state boards and agencies,  
20 and the Legislature;

1 NOW, THEREFORE, BE IT RESOLVED, By the House of Representatives of  
2 the state of Washington, the Senate concurring, That the Legislature  
3 request the board to make the final 2004 strategic master plan both a  
4 platform for enhanced advocacy on behalf of higher education and a tool  
5 for coordinated planning, funding, and building to meet increased  
6 demand for higher education; and

7 BE IT FURTHER RESOLVED, That the board include the following  
8 information in the final plan:

9 (1) Additional analysis regarding the board's goal to increase by  
10 twenty percent the total number of students who earn college degrees  
11 and earn job training credentials by the year 2010, including:

12 (a) The number of students expected to demand access in each sector  
13 of postsecondary education, by region;

14 (b) The current service delivery model and its capacity under  
15 current plans to enroll additional students, any proposed changes to  
16 the service delivery model, and the potential consequences of those  
17 changes;

18 (c) The economic demand for education and training in general and  
19 specific fields and at all levels of postsecondary education; and

20 (d) The estimated costs of meeting the board's enrollment goal,  
21 with alternative scenarios depending on the service delivery model; and

22 (2) Specific recommendations for how the state can best meet the  
23 board's goal, including the number of students to be added at each  
24 current campus or center; proposals for additional locations or methods  
25 for delivering education; and resulting capital and operating costs;  
26 and

27 BE IT FURTHER RESOLVED, That the Legislature concur with the  
28 board's general strategies to improve educational efficiency, promote  
29 innovation in service delivery, improve higher education's  
30 responsiveness to the state's economic needs, and improve K-12/higher  
31 education linkages to promote student success in college. However, to  
32 be more effective, the board should target a limited number of  
33 strategies and provide more specificity in how these strategies will be  
34 accomplished, including supporting data and analysis regarding the  
35 problems and proposed solutions; and

36 BE IT FURTHER RESOLVED, That the final plan recognize that while  
37 institutions are temporarily authorized to establish tuition and fees

1 for nonresident and graduate students, the Legislature maintains  
2 responsibility to establish tuition and fees for resident undergraduate  
3 students; and

4 BE IT FURTHER RESOLVED, That within the current higher education  
5 governance structure, the board, the State Board for Community and  
6 Technical Colleges, and the Work Force Training and Education  
7 Coordinating Board work to improve communication and minimize  
8 duplication among the three agencies; and

9 BE IT FURTHER RESOLVED, That the final plan contain measurable  
10 performance indicators, targets, and benchmarks to gauge progress  
11 toward achieving the plan's goals for quantity, cost, quality, and  
12 timeliness, including recommendations for specific actions on the part  
13 of higher education institutions, education boards and agencies, and  
14 the Legislature, so that each can be held accountable.

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