
ENGROSSED SUBSTITUTE HOUSE BILL 1883

State of Washington

60th Legislature

2007 Regular Session

By House Committee on Higher Education (originally sponsored by Representatives Wallace, Anderson, Chase, Jarrett, Moeller, McDermott, Priest, Haigh, Kagi, Roberts, Kenney and Conway)

READ FIRST TIME 03/01/07.

1 AN ACT Relating to modification of the higher education
2 coordinating board; amending RCW 28B.76.050, 28B.76.090, 28B.76.100,
3 28B.76.200, and 28B.76.210; creating a new section; and declaring an
4 emergency.

5 BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF WASHINGTON:

6 PART 1

7 GENERAL PROVISIONS

8 **Sec. 101.** RCW 28B.76.050 and 2004 c 275 s 3 are each amended to
9 read as follows:

10 The members of the board, except (~~the chair serving on June 13,~~
11 ~~2002, and~~) the student member, shall serve for terms of four years,
12 the terms expiring on June 30th of the fourth year of the term (~~except~~
13 ~~that in the case of initial members, two shall be appointed to two year~~
14 ~~terms, three shall be appointed to three year terms, and three shall be~~
15 ~~appointed to four year terms)). The student member shall hold his or~~

16 her office for a term of one year (~~from~~) beginning on the first day
17 of July. (~~The chair serving on June 13, 2002, shall serve at the~~
18 ~~pleasure of the governor.))~~

1 **Sec. 102.** RCW 28B.76.090 and 2004 c 275 s 4 are each amended to
2 read as follows:

3 (~~The board shall employ a director and may delegate agency~~
4 ~~management to the director.~~) Effective July 1, 2007, an executive
5 director shall be appointed by the governor from a list of three names
6 submitted by the board to the governor. If requested by the governor,
7 the board shall submit additional names for the governor's
8 consideration until an appointment is made. The executive director
9 shall serve at the pleasure of the board, shall be the executive
10 officer of the board, and shall, under the board's supervision,
11 administer the provisions of this chapter. The executive director
12 shall, with the approval of the board: (1) Employ necessary deputy and
13 assistant directors and other exempt staff under chapter 41.06 RCW who
14 shall serve at his or her pleasure on such terms and conditions as he
15 or she determines and (2) subject to the provisions of chapter 41.06
16 RCW, appoint and employ such other employees as may be required for the
17 proper discharge of the functions of the board. The executive director
18 shall exercise such additional powers, other than rule making, as may
19 be delegated by the board by resolution. In fulfilling the duties
20 under this chapter, the board shall make extensive use of those state
21 agencies with responsibility for implementing and supporting
22 postsecondary education plans and policies including but not limited to
23 appropriate legislative groups, the postsecondary education
24 institutions, the office of financial management, the workforce
25 training and education coordinating board, (~~and~~) the state board for
26 community and technical colleges, and the office of the superintendent
27 of public instruction. Outside consulting and service agencies may
28 also be employed. The board may compensate these groups and
29 consultants in appropriate ways.

30 **Sec. 103.** RCW 28B.76.100 and 2004 c 275 s 2 are each amended to
31 read as follows:

32 (1) The board shall establish an advisory council consisting of:
33 A representative of the superintendent of public instruction; a
34 representative of the state board of education appointed by the state
35 board of education; a representative of the two-year system of the
36 state board for community and technical colleges appointed by the state
37 board for community and technical colleges; a representative of the

1 workforce training and education coordinating board appointed by the
2 workforce training and education coordinating board; one representative
3 of the research universities appointed by the president of the
4 University of Washington and the president of Washington State
5 University; a representative of the regional universities and The
6 Evergreen State College appointed through a process developed by the
7 council of presidents; a representative of the faculty for the four-
8 year institutions appointed by the council of faculty representatives;
9 a representative of the proprietary schools appointed by the federation
10 of private career schools and colleges; a representative of the
11 independent colleges appointed by the independent colleges of
12 Washington; and a faculty member in the community and technical college
13 system appointed by the state board for community and technical
14 colleges in consultation with the faculty unions.

15 (2) The members of the advisory council shall each serve a two-year
16 term (~~(except for the superintendent of public instruction, whose term~~
17 ~~is concurrent with his or her term of office)).~~

18 (3) The board shall meet with the advisory council at least
19 quarterly and shall seek advice from the council regarding the board's
20 discharge of its statutory responsibilities.

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PART 2 POLICY AND PLANNING

23 **Sec. 201.** RCW 28B.76.200 and 2004 c 275 s 6 are each amended to
24 read as follows:

25 (1) The board shall develop a statewide strategic master plan for
26 higher education that proposes a vision and identifies measurable goals
27 and priorities for the system of higher education in Washington state
28 for a ten-year time period. The board shall update the statewide
29 strategic master plan every four years. The plan shall address the
30 goals of: (a) Expanding access; (b) using methods of educational
31 delivery that are efficient, cost-effective, and productive to deliver
32 modern educational programs; and (c) using performance measures to
33 gauge the effectiveness of the state's progress towards meeting its
34 higher education goals. The plan shall encompass all sectors of higher
35 education, including the two-year system, workforce training, the four-
36 year institutions, and financial aid. The board shall also specify

1 strategies for (~~maintaining and~~) expanding access, affordability,
2 quality, efficiency, and accountability among the various institutions
3 of higher education.

4 (2) In developing the statewide strategic master plan for higher
5 education, the board shall collaborate with the four-year institutions
6 of higher education including the council of presidents, the community
7 and technical college system, and, when appropriate, the workforce
8 training and education coordinating board, the superintendent of public
9 instruction, (~~and~~) the independent higher education institutions, the
10 business sector, and labor. The board shall identify and utilize
11 models of regional planning and decision making before initiating a
12 statewide planning process. The board shall also seek input from
13 students, faculty organizations, community and business leaders in the
14 state, members of the legislature, and the governor.

15 (3) As a foundation for the statewide strategic master plan for
16 higher education, the board shall review role and mission statements
17 for each of the four-year institutions of higher education and the
18 community and technical college system. The purpose of the review is
19 to ensure institutional roles and missions are aligned with the overall
20 state vision and priorities for higher education.

21 (4) In assessing needs of the state's higher education system, the
22 board (~~may~~) should encourage partnerships, embrace innovation, and
23 consider (~~and~~), analyze, and make recommendations concerning the
24 following information:

25 (a) Demographic, social, economic, and technological trends and
26 their impact on service delivery for a twenty-year horizon;

27 (b) The changing ethnic composition of the population and the
28 special needs arising from those trends;

29 (c) Business and industrial needs for a skilled workforce;

30 (d) College attendance, retention, transfer, graduation, and
31 dropout rates;

32 (e) Needs and demands for basic and continuing education and
33 opportunities for lifelong learning by individuals of all age groups;

34 (~~and~~)

35 (f) Needs and demands for nontraditional populations including, but
36 not limited to, adult learners; and

37 (g) Needs and demands for access to higher education by placebound

1 students and individuals in heavily populated areas underserved by
2 public institutions.

3 (5) The statewide strategic master plan for higher education shall
4 include, but not be limited to, the following access and educational
5 delivery items:

6 (a) Recommendations based on enrollment forecasts and analysis of
7 data about demand for higher education, and policies and actions to
8 meet ~~((these needs))~~ the goal of expanding access;

9 (b) State ~~((or))~~ and regional priorities for new or expanded degree
10 programs or off-campus programs, including what models of service
11 delivery may be most cost-effective;

12 (c) Recommended policies or actions to improve the efficiency of
13 student transfer and graduation or completion;

14 (d) State ~~((or))~~ and regional priorities for addressing needs in
15 high-demand fields where enrollment access is limited and employers are
16 experiencing difficulty finding enough qualified graduates to fill job
17 openings;

18 (e) Recommended tuition and fees policies and levels; and

19 (f) Priorities and recommendations including increased transparency
20 on financial aid.

21 (6) The board shall present the vision, goals, priorities, and
22 strategies in the statewide strategic master plan for higher education
23 in a way that provides guidance for institutions, the governor, and the
24 legislature to make further decisions regarding institution-level
25 plans, policies, legislation, and operating and capital funding for
26 higher education. In the statewide strategic master plan for higher
27 education, the board shall recommend specific actions to be taken and
28 identify measurable performance indicators and benchmarks for gauging
29 progress toward achieving the goals and priorities.

30 (7) Every four years by December 15th, beginning December 15,
31 ~~((2003))~~ 2007, the board shall submit an ~~((interim))~~ update of the ten-
32 year statewide strategic master plan for higher education to the
33 governor and the legislature. The ~~((interim))~~ updated plan shall
34 reflect the expectations and policy directions of the legislative
35 higher education and fiscal committees, and shall provide a timely and
36 relevant framework for the development of future budgets and policy
37 proposals. The legislature shall, by concurrent resolution, approve or
38 recommend changes to the ~~((interim))~~ updated plan, following public

1 hearings. The board shall submit the final plan, incorporating
2 legislative changes, to the governor and the legislature by June of the
3 year in which the legislature approves the concurrent resolution. The
4 plan shall then become state higher education policy unless legislation
5 is enacted to alter the policies set forth in the plan. The board
6 shall report annually to the governor and the legislature on the
7 progress being made by the institutions of higher education and the
8 state to implement the strategic master plan.

9 (8) Each four-year institution shall develop an institution-level
10 ten-year strategic plan that implements the vision, goals, priorities,
11 and strategies within the statewide strategic master plan for higher
12 education based on the institution's role and mission. Institutional
13 strategic plans shall ~~((also))~~ encourage partnerships, embrace
14 innovation, and contain measurable performance indicators and
15 benchmarks for gauging progress toward achieving the goals and
16 priorities with attention given to the goals and strategies of
17 increased access and program delivery methods. The board shall review
18 the institution-level plans to ensure the plans are aligned with and
19 implement the statewide strategic master plan for higher education and
20 shall periodically monitor institutions' progress toward achieving the
21 goals and priorities within their plans.

22 (9) The board shall also review the comprehensive master plan
23 prepared by the state board for community and technical colleges for
24 the community and technical college system under RCW 28B.50.090 to
25 ensure the plan is aligned with and implements the statewide strategic
26 master plan for higher education.

27 **Sec. 202.** RCW 28B.76.210 and 2004 c 275 s 7 are each amended to
28 read as follows:

29 (1) The board shall collaborate with the four-year institutions
30 including the council of presidents, the community and technical
31 college system, and when appropriate the workforce training and
32 education coordinating board, the superintendent of public instruction,
33 and the independent higher educational institutions to identify budget
34 priorities and levels of funding for higher education, including the
35 two and four-year institutions of higher education and state financial
36 aid programs. It is the intent of the legislature that recommendations

1 from the board reflect not merely the sum of budget requests from
2 multiple institutions, but prioritized funding needs for the overall
3 system of higher education.

4 (2) By December of each odd-numbered year, the board shall
5 distribute guidelines which outline the board's fiscal priorities to
6 the institutions and the state board for community and technical
7 colleges. The institutions and the state board for community and
8 technical colleges shall submit an outline of their proposed budgets(~~(~~
9 ~~identifying major components, to the board no later than August 1st of~~
10 ~~each even-numbered year~~~~))~~ to the board no later than July 1st of each
11 even-numbered year. Pursuant to guidelines developed by the board,
12 operating budget outlines submitted by the institutions and the state
13 board for community and technical colleges after January 1, 2007, shall
14 include all policy changes and enhancements that will be requested by
15 the institutions and the state board for community and technical
16 colleges in their respective biennial budget requests. Operating
17 budget outlines shall include a description of each policy enhancement,
18 the dollar amount requested, and the fund source being requested.
19 Capital budget outlines shall include the prioritized ranking of the
20 capital projects being requested by two-year and four-year
21 institutions, respectively. A description of each capital project, and
22 the amount and fund source being requested, shall be included for each
23 capital project appearing in the prioritized ranking. The office of
24 financial management shall reference these reporting requirements in
25 its budget instructions.

26 (3) The board shall review and evaluate the operating and capital
27 budget requests from four-year institutions and the community and
28 technical college system based on how the requests align with the
29 board's budget priorities, the missions of the institutions, and the
30 statewide strategic master plan for higher education under RCW
31 28B.76.200.

32 (4) The board shall submit recommendations on the proposed budgets
33 and on the board's budget priorities to the office of financial
34 management before (~~November~~) October 1st of each even-numbered year,
35 and to the legislature by January 1st of each odd-numbered year.

36 (5) Institutions and the state board for community and technical
37 colleges shall submit any supplemental budget requests and revisions to
38 the board at the same time they are submitted to the office of

1 financial management. The board shall submit recommendations on the
2 proposed supplemental budget requests to the office of financial
3 management by November 1st and to the legislature by January 1st.

4 **PART 3**

5 **MISCELLANEOUS**

6 NEW SECTION. **Sec. 301.** Part headings used in this act are not any
7 part of the law.

8 NEW SECTION. **Sec. 302.** Section 102 of this act is necessary for
9 the immediate preservation of the public peace, health, or safety, or
10 support of the state government and its existing public institutions,
11 and takes effect immediately.

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