## SUBSTITUTE HOUSE BILL 3329

State of Washington60th Legislature2008Regular SessionBy House Capital Budget (originally sponsored by Representatives<br/>Fromhold, McDonald, Ormsby, Wallace, Alexander, Sells, and McIntire)READ FIRST TIME 02/12/08.

AN ACT Relating to the prioritization of public four-year institution capital project requests; amending RCW 28B.76.210; adding a new chapter to Title 43 RCW; creating new sections; and repealing RCW 28B.76.220.

5 BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF WASHINGTON:

б The legislature finds that the state's NEW SECTION. Sec. 1. 7 public four-year institutions and the higher education coordinating 8 board have made progress in developing a process to create a single 9 prioritized list of capital project requests as required under RCW 10 28B.76.220. The legislature also finds that this process requires further refinement to achieve the state's policy objectives as outlined 11 12 in the higher education coordinating board's strategic master plan for higher education in Washington. The legislature further finds the goal 13 of creating additional, innovative facilities and programs that meet 14 15 the learning needs of students throughout the state in a timely and 16 cost-effective fashion requires а new approach to facility prioritization that emphasizes strategic planning. The legislature 17 therefore intends to establish a new process for prioritizing capital 18 19 project requests by the four-year institutions that utilizes the

expertise and government- wide perspective of the office of financial 1 2 management, and that is based upon the model that has been used successfully by the community and technical college system. 3 The new process must emphasize objective analysis, a statewide perspective, and 4 5 a strategic balance among facility preservation, new construction, and innovative delivery mechanisms. The legislature further recognizes 6 7 that institutions of higher education are likely to require substantial new capital investments in order to continue to provide a wide range of 8 high quality programs to students and the community, and that the 9 10 state's ability to provide such resources is constrained by increasing capital expenditure needs within the K-12, public safety, 11 social 12 services, and community economic development arenas. The legislature 13 therefore intends to identify and assess potential alternative means 14 for increasing the capacity of public higher education institutions to 15 meet the demands of the twenty-first century.

16 <u>NEW SECTION.</u> Sec. 2. (1) By October 15th of each even-numbered 17 year, the office of financial management shall complete an objective analysis and scoring of all capital budget projects proposed by the 18 public four-year institutions of higher education and submit the 19 20 results of the scoring process to the legislative fiscal committees, 21 the higher education coordinating board, and the four-year institutions, except that, for 2008, the office of financial management 22 23 shall complete the objective analysis and scoring by November 1st. 24 Each project must be reviewed and scored within one of the following categories, according to the project's principal purpose. Each project 25 26 may be scored in only one category. The categories are:

(a) Access-related projects to accommodate enrollment growth.
Growth projects should provide significant additional student capacity.
Proposed projects must demonstrate that they are based on solid
enrollment demand projections and make cost-effective use of existing
and proposed new space;

32 (b) Projects that replace failing permanent buildings or renovate 33 facilities to restore building life and upgrade space to meet current 34 program requirements. Facilities that cannot be economically renovated 35 are considered replacement projects. Renovation projects should 36 represent a complete renovation of a total facility or an isolated wing 37 of a facility. A reasonable renovation project should cost between

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sixty to eighty percent of current replacement value and restore the renovated area to at least twenty-five years of useful life. New space may be programmed for the same or a different use than the space being replaced or renovated and may include additions to improve access and enhance the relationship of program or support space;

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(c) Major stand-alone campus infrastructure projects;

7 (d) Projects that promote economic growth and innovation through
8 expanded research activity. The acquisition and installation of
9 specialized equipment is authorized under this category; and

10 (e) Other project categories as determined by the office of 11 financial management in consultation with the legislative fiscal 12 committees.

13 (2) The office of financial management, in consultation with the 14 legislative fiscal committees and the joint legislative audit and review committee, shall establish a scoring system and process for each 15 16 four-year project category that is based on the framework used in the 17 community and technical college system of prioritization. Staff from the state board for community and technical colleges, the higher 18 education coordinating board, and the four-year institutions shall 19 20 provide technical assistance on the development of a scoring system and 21 process.

(3) The office of financial management shall consult with the legislative fiscal committees in the scoring of four-year institution project proposals, and may also solicit participation by the joint legislative audit and review committee and independent experts.

(a) For each four-year project category, the scoring system must, 26 27 at а minimum, include an evaluation of enrollment trends, reasonableness of cost, the ability of the project to enhance specific 28 strategic master plan goals, age and condition of the facility if 29 30 applicable, and impact on space utilization.

31 (b) Each four-year project category may include projects at the32 predesign, design, or construction funding phase.

33 (4) In evaluating and scoring four-year institution projects, the 34 office of financial management shall take into consideration project 35 schedules that result in realistic, balanced, and predictable 36 expenditure patterns over the ensuing three biennia.

37 (5) The office of financial management shall distribute common38 definitions, the scoring system, and other information required for the

project proposal and scoring process as part of its biennial budget instructions, except that, for the 2009-2011 budget development cycle, this information must be distributed by July 1, 2008. The office of financial management, in consultation with the legislative fiscal committees and the joint legislative audit and review committee, shall develop common definitions that four-year institutions must use in developing their project proposals and lists under this section.

8 (6) In developing any scoring system for capital projects proposed9 by the four-year institutions, the office of financial management:

10 (a) Shall be provided with all required information by the four-11 year institutions as deemed necessary by the office of financial 12 management;

(b) May utilize independent services to verify, sample, or evaluate information provided to the office of financial management by the fouryear institutions; and

16 (c) Shall have full access to all data maintained by the higher 17 education coordinating board and the joint legislative audit and review 18 committee concerning the condition of higher education facilities.

(7) By August 15th of each even-numbered year, beginning in 2008, 19 each public four-year higher education institution shall prepare and 20 submit prioritized lists of the individual projects proposed by the 21 22 institution for the ensuing six-year period in each category, except 23 for research institutions which shall prepare two separate prioritized 24 lists in each category, one for the main campus, and one covering all 25 of the institution's branch campuses. The lists must be submitted to the office of financial management and the legislative fiscal 26 27 committees. The four-year institutions may aggregate minor works project proposals by primary purpose for ranking purposes. Proposed 28 minor works projects must be prioritized within the aggregated 29 proposal, and supporting documentation, including project descriptions 30 31 and cost estimates, must be provided to the office of financial 32 management and the legislative fiscal committees.

33 <u>NEW SECTION.</u> **Sec. 3.** The state board for community and technical 34 colleges, the four-year institutions, the council of presidents, and 35 the higher education coordinating board, in consultation with the 36 office of financial management and legislative leadership, shall submit

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1 a higher education capital facility financing study to the governor and 2 the appropriate legislative fiscal committees by December 1, 2008. The 3 study must include:

(1) A review of the methods that are used to fund higher education
facility expansion and improvements in other states, with particular
emphasis on Washington's global challenge states, and the relative
portions of such expenditures that are borne by students, state
taxpayers, federal grants, and private contributions;

examination of alternatives (2) An 9 for reducing facility 10 construction and maintenance expenditures per student through strategies such as expansion of distance learning opportunities, 11 12 increased scheduling of classes during evenings and weekends, the 13 establishment of expected cost benchmarks by facility type, and other 14 means; and

(3) An assessment of the strengths and weaknesses of potential new 15 revenue sources that might be applied to the funding of higher 16 17 education facilities. These alternative sources must include, but not be limited to, adjusting student fees to support a larger share of the 18 cost of such facilities, bonding against student fee revenues, 19 20 utilizing local tax revenues to support local higher education capital 21 needs, promoting business participation in the financing of programs 22 strongly linked to area economic development, and other means.

23 **Sec. 4.** RCW 28B.76.210 and 2007 c 458 s 202 are each amended to 24 read as follows:

(1) The board shall collaborate with the four-year institutions 25 including the council of presidents, the community and technical 26 27 college system, and when appropriate the workforce training and education coordinating board, the superintendent of public instruction, 28 and the independent higher educational institutions to identify budget 29 priorities and levels of funding for higher education, including the 30 31 two and four-year institutions of higher education and state financial aid programs. It is the intent of the legislature that recommendations 32 from the board reflect not merely the sum of budget requests from 33 multiple institutions, but prioritized funding needs for the overall 34 35 system of higher education.

36 (2) By December of each odd-numbered year, the board shall

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1 distribute guidelines which outline the board's fiscal priorities to 2 the institutions and the state board for community and technical 3 colleges.

(a) The institutions and the state board for community and 4 technical colleges shall submit an outline of their proposed operating 5 budgets to the board no later than July 1st of each even-numbered year. 6 7 Pursuant to guidelines developed by the board, operating budget outlines submitted by the institutions and the state board for 8 community and technical colleges after January 1, 2007, shall include 9 all policy changes and enhancements that will be requested by the 10 institutions and the state board for community and technical colleges 11 12 in their respective biennial budget requests. Operating budget 13 outlines shall include a description of each policy enhancement, the 14 dollar amount requested, and the fund source being requested.

15 (b) Capital budget outlines for the two-year institutions shall be 16 submitted by August 15th of each even-numbered year, and shall include 17 the prioritized ranking of the capital projects being requested ((by 18 two-year and four-year institutions, respectively.)), a description of 19 each capital project, and the amount and fund source being requested(( $\tau$ 20 shall be included for each capital project appearing in the prioritized 21 ranking)).

(c) Capital budget outlines for the four-year institutions must be submitted by August 15th of each even-numbered year, and must include: The institutions' priority ranking of the project; the capital budget category within which the project will be submitted to the office of financial management in accordance with section 2 of this act; a description of each capital project; and the amount and fund source being requested.

29 (d) The office of financial management shall reference these 30 reporting requirements in its budget instructions.

31 (3) The board shall review and evaluate the operating and capital 32 budget requests from four-year institutions and the community and 33 technical college system based on how the requests align with the 34 board's budget priorities, the missions of the institutions, and the 35 statewide strategic master plan for higher education under RCW 36 28B.76.200.

37 (4) The board shall submit recommendations on the proposed
 38 ((budgets)) operating budget and ((on the board's budget)) priorities

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to the office of financial management ((before)) by October 1st of each 1 2 even-numbered year, and to the legislature by January 1st of each oddnumbered year. The board's capital budget recommendations for the 3 community and technical college system and the four-year institutions 4 must be submitted to the office of financial management by November 5 15th of each even-numbered year and to the legislature by January 1st б of each odd-numbered year. The board's recommendations for the four-7 year institutions must include the relative share of the higher 8 education capital budget that the board recommends be assigned to each 9 project category, as defined in section 2 of this act, and to minor 10 11 works program and preservation.

(5) Institutions and the state board for community and technical colleges shall submit any supplemental budget requests and revisions to the board at the same time they are submitted to the office of financial management. The board shall submit recommendations on the proposed supplemental budget requests to the office of financial management by November 1st and to the legislature by January 1st.

18 <u>NEW SECTION.</u> Sec. 5. RCW 28B.76.220 (Prioritized capital project 19 lists for higher education institutions) and 2004 c 275 s 8 & 2003 1st 20 sp.s. c 8 s 2 are each repealed.

21 <u>NEW SECTION.</u> Sec. 6. Section 2 of this act constitutes a new 22 chapter in Title 43 RCW.

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