

# SENATE BILL REPORT

## SB 6042

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As Reported by Senate Committee On:  
Higher Education, January 28, 2014

**Title:** An act relating to establishing an incentive-based methodology of distributing state appropriations to public four-year institutions of higher education.

**Brief Description:** Establishing an incentive-based methodology of distributing state appropriations to public four-year institutions of higher education.

**Sponsors:** Senators Baumgartner, Brown and Schoesler.

**Brief History:**

**Committee Activity:** Higher Education: 1/23/14, 1/28/14 [DP-WM].

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### SENATE COMMITTEE ON HIGHER EDUCATION

**Majority Report:** Do pass and be referred to Committee on Ways & Means.  
Signed by Senators Bailey, Chair; Becker, Vice Chair; Baumgartner and Tom.

**Staff:** Kimberly Cushing (786-7421)

**Background:** In 2013 the Legislature directed the Office of Financial Management in coordination with the Joint Committee on Higher Education and the Washington Student Achievement Council (WSAC) to convene a technical incentive funding model taskforce for the four-year institutions of higher education. The taskforce was directed to create a system for allocating new incentive funding to four-year institutions that voluntarily participate and demonstrate improvement on existing performance measures, control resident undergraduate tuition growth, and efficiently utilize classrooms, laboratories, and online and other high technology instructional methods. Additionally, the taskforce's model was required to include a method for investing unallocated funds to the State Need Grant program, allocating performance funding that recognizes each institution's unique mission, and establishing a baseline level of state funding.

The taskforce, which included one representative each from WSAC, the Education Data and Resource Center, and all six four-year institutions, provided eight recommendations to the Governor and Legislature in December 2013. Recommendations include supporting three statewide achievement goals: (1) increase overall degree production; (2) increase degree production in science, technology, engineering, mathematics, and high-demand areas; (3)

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increase degree production for students from underrepresented groups, identifying five institution-specific metrics based on institutional mission, and providing new, upfront, ongoing state performance funding to be added to the institutional base.

Currently, the State Board for Community and Technical Colleges (SBCTC) oversees the Student Achievement Initiative, which is the performance funding system to incentivize community and technical colleges to employ strategies that promote student success. SBCTC identified key academic benchmarks that students must meet to successfully complete degrees and certificates, known as Achievement Measures which are:

- building toward college-level skills by basic skills gains and passing precollege writing or math;
- first-year retention by earning 15, then 30, college-level credits;
- completing college level math by passing math courses required for either technical or academic associate degrees; and
- completions such as degrees, certificates, or apprenticeship training.

**Summary of Bill:** The Legislature finds that the statewide goals of public institutions of higher education are to (1) increase total degree production; (2) increase degree production in high-demand fields of study; and (3) increase degree production for underrepresented student populations. Therefore, the Legislature intends to create an incentive funding structure to encourage student success in the postsecondary educational system and to provide a funding enhancement equal to no less than \$25 million each fiscal year to the four-year institutions of higher education based on their performance in meeting the statewide goals. The funding enhancement is in addition to the four-year institution's baseline budgets, and in subsequent fiscal years, this amount is redistributed based on performance.

Incentive funding appropriated in the operating budget must be distributed to the public four-year institutions of higher education as specified in the budget. The incentive funding is based on an institution's performance in relation to the three-year average of its own past performance in the following metrics: (1) number of degrees produced; (2) number of high-demand degrees produced; and (3) number of degrees awarded to underrepresented students.

**Appropriation:** None.

**Fiscal Note:** Not requested.

**Committee/Commission/Task Force Created:** No.

**Effective Date:** Ninety days after adjournment of session in which bill is passed.

**Staff Summary of Public Testimony:** PRO: Last year we were able to reverse several years of cuts to higher education, but we need to do more, and the intent of this bill is to continue to work on that. This bill sets up a structure as a result of work done by the four-year universities. The goal is to increase funding, and not to decrease baseline funding. If universities perform, the state needs to reward that. Twenty-five million dollars is the pot of money to start the journey. By definition, performance funding is not predictable. Metrics that are achievable will increase transparency and credibility with the public. Students like performance funding as long as it measures things the institutions are already doing. We

should not lower standards just to increase performance. We appreciate the acknowledgment that there is a skills gap which needs to be filled.

OTHER: A number of elements link nicely to what institutions will recommend. Overly complicated programs invite skepticism. We appreciate new funding and that it is in addition to baseline funding and would be ongoing. Washington currently ranks 49th in the country in terms of funding per full-time equivalent. We would appreciate performance plans from 2011 going away in place of something more useful. We have questions about mechanical details, such as when would it start, and the definition of words such as high demand and underrepresented.

**Persons Testifying:** PRO: Senator Baumgartner, prime sponsor; Jansen VanderMeulen, Director of Legislative Affairs, Associated Students of WA State University; Neil Strege, WA Roundtable.

OTHER: Paul Francis, Council of Presidents.